

### CPS ENERGY BOARD OF TRUSTEES MEETING TO BE HELD ON SEPTEMBER 30, 2024, AT 1:00 PM LOCATION: CPS ENERGY BOARD ROOM (500 MCCULLOUGH AVE)

At any time during the Board Meeting, the Board may go into an executive session as permitted by the Texas Open Meetings Act, (Chapter 551 of the Texas Government Code) regarding any item on this agenda.

#### **AGENDA**

ITEM	ТОРІС	ACTION	PRESENTER/ SPONSOR
1	CALL TO ORDER	Execute	Ms. Janie Gonzalez
2	SAFETY MESSAGE, INVOCATION & PLEDGE OF ALLEGIANCE	Execute	Mr. James Massey
3	PUBLIC COMMENT  Pre-Registration is from Wednesday, September 25, 2024, 5:00 PM – Friday, September 27, 2024, 1:00 PM. Dial (210) 353-4662 or email  PublicCommentRegistration@CPSEnergy.com	Discuss	Ms. Janie Gonzalez
4	CEO RECOGNITION	Discuss	Mr. Rudy D. Garza
UPDAT	E ON CHAIR'S PRIORITIES		
5	CHAIR'S REMARKS	Discuss	Ms. Janie Gonzalez
CONSE	NT AGENDA		
6	APPROVAL OF CONSENT ITEMS:  A. Payment to the City of San Antonio for August 2024  B. Minutes from the July Regular Board Meeting, held on July 29, 2024	Vote	Ms. Janie Gonzalez

REGULAR AGENDA				
7	COMMITTEE REPORTS  A. Employee Benefits Oversight Committee (EBOC) meeting held on July 18, 2024 (Ms. Janie Gonzalez)  B. Audit and Finance Committee (A&F) meeting held on July 18, 2024 (Ms. Janie Gonzalez)  C. Operations Oversight Committee (OOC) meeting held on August 12, 2024 (Dr. Francine Romero)	Discuss	Ms. Janie Gonzalez	
8	PROCUREMENT REQUEST FOR APPROVAL: UNDERGROUND INFRASTRUCTURE INSTALLATION SERVICES (Mr. Richard Medina)	Vote	Ms. Janie Gonzalez	
9	PROCUREMENT REQUEST FOR APPROVAL: ENGINEERING & CONSTRUCTION SERVICES FOR ACCELERATED RECLOSER DEPLOYMENT (Mr. Richard Medina)	Vote	Ms. Janie Gonzalez	
10	PROCUREMENT REQUEST FOR APPROVAL: 362KV DEADTANK CIRCUIT BREAKERS (Mr. Richard Medina)	Vote	Ms. Janie Gonzalez	
CONVI	ENE TO EXECUTIVE SESSION			
11	A. Attorney-Client Matters (§551.071) & Competitive Matters (§551.086)	Discuss & Vote	Ms. Janie Gonzalez	
RECON	IVENE TO OPEN SESSION			
12	ANNUAL STEP UPDATE: PROGRAM YEAR 2	Discuss	Ms. Elaina Ball	
13	FY2025 SECOND QUARTER PERFORMANCE UPDATE	Discuss	Mr. Cory Kuchinsky & Ms. Elaina Ball	
14	REVIEW OF ACTION ITEMS	Discuss	Ms. Shanna Ramirez	

15	ADJOURNMENT	Execute	Ms. Janie Gonzalez
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If the Board meeting has not adjourned by 3:55 PM, the presiding officer may entertain a motion to continue the meeting, postpone the remaining items to the next Board meeting date, or recess and reconvene the meeting at a specified date and time.

### **CPS Energy Board of Trustees Meeting September 30, 2024**

#### Approval of Payment to the City of San Antonio for August 2024

The New Series Bond Ordinance that took effect February 1, 1997 provides for a total cash payment to the City of San Antonio (City) in an amount not to exceed 14% of gross revenue as calculated pursuant to such Ordinance, less the value of other services provided to the City, with the percentage (within the 14% limitation) to be determined by the governing body of the City. The cash transfer to the City for the month of August 2024 is based on actual gross revenue per the New Series Bond Ordinance of \$383,026,674.23, less applicable exclusions. The revenue for the month of August 2024 is calculated as follows:

Gross revenue per CPS Energy financial statements		
Electric revenue	\$412,095,298.57	
Gas revenue	12,645,812.34	
Interest and other income	9,997,653.44	
Gross revenue per CPS Energy financial statements	434,738,764.35	
Excluded revenue		
School and hospital revenue per City Ordinance 55022	(9,486,037.69)	
Fuel cost component of off-system nonfirm		
energy sales per City Ordinance 61794		
and revenue for wholesale special contracts	(34,450,392.92)	
Noncash and other income, GASB 31		
investment market value change, miscellaneous		
interest income, gas billing adjustment and unbilled	(7.775.650.54)	
revenue	(7,775,659.51)	
Total excluded revenue	(51,712,090.12)	
Gross revenue per New Series Bond Ordinance subject to		
14% payment to the City	\$383,026,674.23	
City payment per Bond Ordinance for August 2024		
based upon August 2024 revenue	\$53,623,734.39	
City payment per memorandum of understanding (MOU)		
regarding wholesale special contracts	984,561.45	
City Payment reduction per gas customer billing adjustment MOU	(12,500.00)	
City payment per Bond Ordinance plus adjustments for		
memorandums of understanding	54,595,795.84	Α
Utility services provided to the City for August 2024	(3,102,892.63)	
Net amount to be paid from August 2024 revenue to		
the City in September 2024	\$51,492,903.21	

### **CPS Energy Board of Trustees Meeting September 30, 2024**

Comparison of City payment per Bond Ordinance (plus adjustments for memorandums of understanding) vs. Budget before deduction for utility services provided to the City:

#### (Dollars in thousands)

August 2024	Actual	Budget	Variance	
Current Month A	\$54,596	\$46,159	\$8,437	18.3%
Year-to-Date*	\$273,625	\$256,466	\$17,159	6.7%

<sup>\*</sup> Includes a rounding adjustment of \$1 to agree to correctly rounded YTD amount.

Approval of the following resolution is requested:

"BE IT RESOLVED by the CPS Energy Board of Trustees that payment to the City of San Antonio in the amount of \$51,492,903.21 representing 14% of applicable system gross revenues for the month of August 2024, such payment being net of City utility services (\$3,102,892.63), is hereby approved."

### CPS ENERGY MINUTES OF THE REGULAR MEETING OF THE BOARD OF TRUSTEES HELD ON JULY 29, 2024

The Regular Meeting of the Board of Trustees of CPS Energy for the month of July was held on Monday, July 29, 2024, in the Board Room on the First Floor of the CPS Energy headquarters located at 500 McCullough, San Antonio, Texas.

#### I. CALL TO ORDER

Chair Gonzalez called the meeting to order at 3:00 p.m.

### Present were Board members:

Ms. Janie Gonzalez, Chair

Dr. Francine Romero, Vice Chair

Dr. Willis Mackey

Mr. John Steen (arrived at 3:03 p.m.)

#### Absent:

Mayor Ron Nirenberg

#### Also present were:

Mr. Rudy Garza, President & CEO

Ms. Devi Kumar-Nambiar, VP, Deputy General Counsel

Ms. Elaina Ball, Chief Strategy Officer

Mr. Benny Ethridge, Chief Energy Supply Officer

Ms. DeAnna Hardwick, Chief Customer Strategy Officer

Mr. Cory Kuchinsky, Chief Financial Officer & Treasurer

Ms. Lisa Lewis, Chief Administrative Officer

Mr. Richard Medina, Chief Energy Delivery Officer

Mr. Evan O'Mahoney, Chief Information Officer

CPS Energy staff members

Interested Citizens

### II. SAFETY MESSAGE, INVOCATION AND PLEDGE OF ALLEGIANCE

A safety message and the Pledge of Allegiance were delivered by Ms. Nathalia Lopez, Legal Program Manager.

An invocation was led by Mr. Bryan Mills, Manager, Customer Construction. He provided the lineman's prayer, honoring Mr. Clayton Kloesel, CPS Energy journeyman lineman lost in the line of duty.

#### III. CHAIR'S REMARKS

Chair Gonzalez stated that we gathered with heavy hearts as we honor the memory of Mr. Kloesel and noted that he was more than a member of the CPS Energy family - he was a devoted son, husband, and father. She also noted that we will honor Clayton's legacy by continuing to uphold the values of dedication

and service to the community he embodied. Vice Chair Dr. Romero, Trustee Dr. Mackey, and Trustee Steen echoed the sentiment, noting their condolences and prayers for Mr. Kloesel's family, appreciation for his service, and recognition of the work our linemen do for this community.

Mr. Garza stated this is a devastating tragedy that happened to the CPS Energy family, including his wife and father, both CPS Energy employees. He stated that CPS Energy will continue to be there for Mr. Kloesel's family and ensure his memory lives on. He stated he was very proud of how the CPS Energy family came together and how the community provided support.

#### IV. PUBLIC COMMENT

Ms. Henrietta LaGrange, community member, stated her brother and father were CPS Energy employees, and she expressed her support for the Kloesel family. She expressed her appreciation for Mr. Rudy Garza and his support of CPS Energy employees. She also expressed her appreciation to Chair Gonzalez and highlighted Ms. Melissa Garza.

Mr. Jon-Carlo Guero, community member, expressed his condolences to CPS Energy and the Kloesel family. He stated he has had a great experience with our Customer Service team. He stated he agreed that there should be an objective metric for the utility, and he is glad that the Board supported Mr. Garza. He expressed support for Ms. Villarreal's appointment to the Community Input Committee (CIC). He finally stated that we needed to continue hiring people who wish to serve the public; those pursuing personal wealth may not be a great fit here.

Mr. Clay Paul, Mr. Dylan Bradberry, and Mr. Carl Bain all deferred to Ms. Brittney Paul. Ms. Brittney Paul, President of Lone Star Energy Efficiency, stated that Lone Star Energy Efficiency is a local business. She stated that she wished to appeal Lone Star's termination with the Casa Verde weatherization program, and she discussed her perspective of events leading to the termination.

### V. APPROVAL OF CONSENT ITEMS

On a motion by Vice Chair Dr. Romero, seconded by Trustee Steen, and upon affirmative vote by all members present, the following items on the Consent Agenda were unanimously approved by those members present:

### A. Approval of Payment to the City of San Antonio for June 2024

The New Series Bond Ordinance that took effect February 1, 1997 provides for a total cash payment to the City of San Antonio (City) in an amount not to exceed 14% of gross revenue as calculated pursuant to such Ordinance, less the value of other services provided to the City, with the percentage (within the 14% limitation) to be determined by the governing body of the City. The cash transfer to the City for the month of June 2024 is based on actual gross revenue per the New Series Bond Ordinance of \$305,034,128.32, less applicable exclusions. The revenue for the month of June 2024 is calculated as follows:

Gross revenue per CPS Energy financial statements Electric revenue Gas revenue

\$340,772,962.07 12,838,378.54

Interest and other income	7,208,346.93	
Gross revenue per CPS Energy financial statements	360,819,687.54	
Excluded revenue		•
School and hospital revenue per City Ordinance 55022	(9,281,105.19)	
Fuel cost component of off-system nonfirm		
energy sales per City Ordinance 61794	,	
and revenue for wholesale special contracts	(28,084,960.90)	
Noncash and other income, GASB 31		
investment market value change, miscellaneous		
interest income, gas billing adjustment and unbilled revenue	(18,419,493.13)	
Total excluded revenue	(55,785,559.22)	•
Gross revenue per New Series Bond Ordinance subject to	(00,100,000.22)	
14% payment to the City	\$305,034,128.32	
1170 paymont to the oity	Ψ000,001,120.02	
City payment per Bond Ordinance for June 2024		
based upon June 2024 revenue	\$42,704,777.96	
City payment per memorandum of understanding (MOU)	007.400.07	
regarding wholesale special contracts	287,426.07	
City Payment reduction per gas customer billing adjustment MOU	(12,500.00)	
City payment per Bond Ordinance plus adjustments for	40 070 704 02	
memorandums of understanding	42,979,704.03	А
Utility services provided to the City for June 2024  Net amount to be paid from June 2024 revenue to	(2,973,027.57)	
the City in July 2024	\$40,006,676.46	
and only modify both	<del></del>	:

Comparison of City payment per Bond Ordinance (plus adjustments for memorandums of understanding) vs. Budget before deduction for utility services provided to the City:

### (Dollars in thousands)

June 2024	Actual	Budget	udget Variance	
Current Month A	\$42,980	\$40,868	\$2,112	5.2%
Year-to-Date	\$167,459	\$167,045	\$414	0.2%

Approval of the following resolution is requested:

"BE IT RESOLVED by the CPS Energy Board of Trustees that payment to the City of San Antonio in the amount of \$40,006,676.46 representing 14% of applicable system gross revenues for the month of June 2024, such payment being net of City utility services (\$2,973,027.57), is hereby approved." The Board ratifies that June 2024 revenue was sufficient to recover \$36,098,934.05 in funds that were advanced to the City in prior fiscal months.

### B. Minutes from the June Regular Board Meeting, held on June 24, 2024

### C. Procurement Items:

1. **Item Description:** Civil Site Work Construction Services

Category: General Services

**Supplier:** Allbrite Constructors of Texas, Inc

Dorazio Enterprises, Inc E-Z Bel Construction, LLC Guido Construction Company HJD Capital Electric, Inc JAMCO Ventures, LLC

Paloma Blanca Enterprises, Inc.

Zachry Underground & Utility Services, Inc.

2. **Item Description:** Underground Residential Electric Distribution and Electric Terminations

Category: General Services
Supplier: Bartek Construction Co
HJD Capital Electric, Inc

Zachry Underground & Utility Services, Inc.

### VI. COMMITTEE REPORTS

In the interest of time, Chair Gonzalez accepted the submission of the following reports for the record in lieu of having them read during the meeting:

A. Technology & Resilience Committee meeting held on June 10, 2024. The report is attached as Attachment "B" to the meeting minutes.

### VII. RESOLUTION SUPPORTING FY2025 CEO SCORECARD & METRICS

The Board of Trustees discussed and agreed to defer the item until the next Regular Meeting. However, later in the meeting, the Board of Trustees later agreed to discuss and consider the item.

Ms. Lisa Lewis, Chief Administrative Officer, reviewed the process the Personnel Committee took in creating the FY2025 CEO Scorecard & Metrics. The Board of Trustees discussed the resolution. Ms. Kumar-Nambiar read the following resolution:

#### RESOLUTION SUPPORTING FY2025 CEO SCORECARD

**WHEREAS**, CPS Energy is a municipally-owned utility of the City of San Antonio; and

**WHEREAS**, Section 1502.070 of the Texas Government Code provides that the powers and duties of the CPS Energy Board of Trustees is determined through the proceedings of the City of San of Antonio in its bond ordinances; and

<sup>\*</sup>The listed Procurement Items are to be attached as Attachment "A".

**WHEREAS**, these Bond Ordinances vest the management and control of CPS Energy with the Board of Trustees and provides that the Board may appoint a President & CEO; and

**WHEREAS**, the CPS Energy Board of Trustees has consistently appointed a President & CEO to develop the strategic direction and provide for the overall management of CPS Energy's operations; and

**WHEREAS**, the CPS Energy Board of Trustees has created a Personnel Committee which is charged with managing the performance of the President & CEO, as the Board of Trustees' sole employee; and

WHEREAS, the Personnel Committee Charter directs the Committee to report to the Board the "appropriate CEO performance metrics consistent with CPS Energy's longterm vision and strategic objectives"; and

**WHEREAS**, the Personnel Committee establishes a "CEO Scorecard" each year, which represents the CEO performance metrics that aligns with the CPS Energy enterprise measures and strategic objectives; and

**WHEREAS**, the enterprise measures have been developed in consultation with third party to identify considerations, challenge assumptions, and compare to benchmarks; and

WHEREAS, for this fiscal year, the Personnel Committee utilized the enterprise measures, validated by hbaileygroup, LLC, and the established Vision 2027 strategic plan to develop the FY2025 CEO Scorecard; and

**WHEREAS**, the Board of Trustee provides feedback to management in the development and establishment of these enterprise measures each year; and

**WHEREAS**, the FY2025 CEO Scorecard drives the Board of Trustees' expectations for the President & CEO which then translates to the organization's performance; and

**WHEREAS**, this year, the Personnel Committee has reported the appropriate CEO performance metrics for President & CEO, Mr. Rudy D. Garza, to this Board with the FY2025 CEO Scorecard, and has offered an opportunity for input and feedback from all Board Members.

**NOW, THEREFORE, BE IT RESOLVED,** CPS Energy Board of Trustees confirms and supports this process and affirms that the FY2025 CEO Scorecard is the means to measure the performance this fiscal year of the CPS Energy President & CEO, Mr. Rudy D. Garza.

The Board of Trustees voted on the resolution, and it passed on a 3-1 vote, with Trustee Steen voting against the resolution. <sup>1</sup>

### VIII. APPOINTMENT TO THE COMMUNITY INPUT COMMITTEE (CIC)

Mr. Matthew Jones, Director of Local Government Relations, presented the nomination of Ms. Sara Villarreal as the Quadrant 2 representative. Trustee Dr. Mackey moved approval of the appointment, and Vice Chair Dr. Romero seconded the motion. The Board of Trustees discussed. The appointment was approved unanimously by those members present.

### IX. FY2025 FIRST QUARTER PERFORMANCE UPDATE

Mr. Cory Kuchinsky, Chief Financial Officer, presented a financial update through the first quarter. He reviewed the key highlights. He noted the improvement in past due accounts, noting that the progress is better than the financial plan. Ms. Elaina Ball, Chief Strategy Officer, reviewed the enterprise metrics, noting the at-risk measure through Q1 and responses by the organization to improve performance.

The Board of Trustees discussed and asked questions.

#### X. SUPPLY CHAIN UPDATE

Ms. Lisa Lewis, Chief Administrative Officer, provided an update on the supply chain environment and how CPS Energy is continuing to position itself to support resiliency and growth in the community. She reviewed the key issues impacting the supply chain.

The Board of Trustees discussed and asked questions.

#### XI. REVIEW OF ACTION ITEMS

Ms. Kumar-Nambiar reviewed the previous action items, noting that two open items from previous meetings remain. She also reviewed the three action items from today.

### XII. EXECUTIVE SESSION

At approximately 4:54 p.m., Chair Gonzalez announced the Board would go into Executive Session, and Ms. Kumar-Nambiar announced that the required notice had been posted and that the Trustees, with only necessary parties in attendance, would convene into Executive Session, pursuant to the provisions of Chapter 551 of the Texas Government Code, for discussion of a number of posted items, including the following:

- Competitive Matters (§551.086)
- Attorney-Client Matters (§551.071)

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<sup>&</sup>lt;sup>1</sup> Trustee Steen asked that his reasons for voting against the item be included in the minutes. He noted his concern about some differences between the document presented at the June Regular Board Meeting and the updated document, and he reiterated his continued belief that the metrics are not challenging. He stated his overall concern that with the changes, there will be improved scorecards for the enterprise and CEO, not because of dramatically improving performance but because of changing methodology. He concluded by reiterating that effective metrics should be calibrated to drive change and focus the organization on what is important.

The Board reconvened in open session at 5:31 p.m. The quorum was re-established, and all members were present. Ms. Kumar-Nambiar reported that only the matters cited above, and no others were discussed, and no votes were taken in Executive Session.

### XIII. ADJOURNMENT

There being no further business to come before the Board, upon a motion duly made by Trustee Dr. Mackey, seconded by Vice Chair Dr. Romero and upon an affirmative vote by all members present, the meeting was unanimously adjourned at 5:31 p.m. by Chair Janie Gonzalez.

Shanna M. Ramirez Secretary of the Board



### **EMPLOYEE BENEFITS OVERSIGHT COMMITTEE (EBOC)**

## EXECUTIVE SUMMARY AND CHAIR REPORT FROM THE JULY 18, 2024 MEETING PREPARED FOR COMMITTEE CHAIR JANIE GONZALEZ FOR REPORT AT THE SEPTEMBER 30, 2024 BOARD OF TRUSTEES MEETING

The EBOC met on July 18, 2024. As part of the EBOC agenda, the Committee:

- A. Approved meeting minutes from the prior meeting held on April 15, 2024.
- B. Approved the appointment of Ms. Marian Braggs, Manager of Quality Assurance, as a member of the Administrative Committee.

The Committee also received presentations regarding:

- C. A Benefit Plans Administrative & Financial Update, which highlighted the following topics: the investment performance for the year to date through May 2024, Asset Class Allocation Study, and the Benefit Trusts' Actuarial Rate of Return (AROR) assumption.
- D. An Administrative Committee Membership & Succession Planning update, which included the request for approval of the appointment of Ms. Braggs.
- E. Health Plan Designs & Premiums, which included a recommendation to increase health premiums by 6.5%, increase deductibles, and to discontinue coverage of GLP-1 medications (for weight loss only) from the pharmacy plan as part of the health plan design for calendar year 2025. The EBOC approved these recommendations.

The next meeting of the EBOC will be held in October 2024.

Page 1 of 1 2024.09.30 September Board Meeting EBOC Board Chair Report v3 Last Update: 8/26/2024 Prepared by: EBOC Liaison



### **AUDIT & FINANCE COMMITTEE (A&F)**

## EXECUTIVE SUMMARY AND CHAIR REPORT FROM THE JULY 18, 2024 MEETING PREPARED FOR CHAIR JANIE GONZALEZ FOR REPORT AT THE SEPTEMBER 30, 2024 BOARD OF TRUSTEES MEETING

The Audit & Finance Committee met on July 18, 2024. As part of the Audit & Finance Committee agenda, the Committee:

- A. Approved meeting minutes from the prior meeting held on July 18, 2024.
- B. Provided a review of the drivers for substation & transmission (S&T) growth and needed infrastructure projects. Received a procurement preview of new contracts and contract extensions.
- C. Provided a review of project count, audit plan coverage, audit universe coverage, and project feedback metrics. Received a review of two completed audit projects.
- D. Provided an overview of the proposed Audit Services Charter which was a complete overhaul of the current Audit Services Charter to be in compliance with the new Institute of Internal Auditors Standards. Highlighted changes to the Audit Services Charter which included enhanced communication with senior leaders and increased coordination with other internal and external assurance providers. The proposed Audit Services Charter was approved.
- E. Reviewed proposed revisions to the Audit & Finance Committee Charter. Received agreement to move forward with requesting approval of the revised Audit & Finance Committee Charter.

The next meeting of the Audit & Finance Committee will be held in October 2024.

Page 1 of 1
2024.07.18 Audit & Finance Committee Executive Summary and Chair Report v3

Last Update: 9/9/2024 Prepared by: Audit Services



### **OPERATIONS OVERSIGHT COMMITTEE (OOC) MEETING**

### PREPARED FOR COMMITTEE CHAIR, DR. FRANCINE ROMERO FOR REPORT AT THE SEPTEMBER 30, 2024 BOARD OF TRUSTEES MEETING

The Operations Oversight Committee met on August 12, 2024. As part of the agenda, the Committee:

- A. Reviewed and approved meeting minutes from the prior meeting held on May 6, 2024.
- B. Received a Procurement Preview that included:
  - a. A contract extension for the Recloser Deployment Program,
  - b. A contract extension for 362KV Deadtank Circuit Breakers,
  - c. A new contract/rebid for Gas Construction Services,
  - d. A new contract/rebid for Architectural Services,
  - e. A new contract/rebid for Electrical and Instrumentation Engineering Services for Natural Gas Infrastructure,
  - f. A new contract/rebid for Pole Attachment Application Processing Services,
  - g. And a procurement summary for summer and fall 2024.
- C. Received a Reliability Update that included:
  - a. A review of the 2024 Average Customer Outage Duration (SAIDI) definition,
  - A discussion on our SAIDI year-to-date performance and factors impacting our performance,
  - c. An overview of how we are improving our performance,
  - d. And a discussion on how reliability impacts our customer experience and our Engaged Customer Relationship (ECR) survey.
- D. Received an update on our Routing and Siting Projects that included:
  - a. A review of the purpose of and process for routing and siting,
  - b. An overview of the Howard to Leon Creek project,
  - c. An overview of the Ranchtown to Tally Rd. project,
  - d. And an overview of the Rio Medina to Legend Falls project.

The next meeting of the Operations Oversight Committee meeting is November 4, 2024.



# CPS Energy Board of Trustees Meeting September 30, 2024 APPROVAL of PROCUREMENT ITEMS Table of Contents

1. Item Description:

**Underground Infrastructure Installation Services** 

**Purchase Category:** 

**General Services** 

**Supplier:** 

Bartek Construction Co

HJD Capital Electric, Inc

Committee

Presentations:

Operations Oversight Committee - May 6, 2024

Audit & Finance Committee – July 18, 2024

2. **Item Description:** 

**Engineering & Construction Services for Accelerated** 

**Recloser Deployment** 

**Purchase Category:** 

**General Services** 

**Supplier:** 

Burns & McDonnell Engineering Company, Inc.

Committee

Operations Oversight Committee - August 12, 2024

**Presentations:** 

Audit & Finance Committee - July 18, 2024

3. **Item Description:** 

**362kV Deadtank Circuit Breakers** 

**Purchase Category:** 

**Commodities & Material Goods** 

**Supplier:** 

Mitsubishi Electric Power Products, Inc. (MEPPI)

Committee

Operations Oversight Committee – August 12, 2024

**Presentations:** 

Audit & Finance Committee – July 18, 2024

Lewis,

Lisa D

Digitally signed by Lewis, Lisa D

Date: 2024.09.13 09:35:12 -05'00'

Lisa Lewis, Chief Administrative Officer

Garza,

Approval: Rudy D.

Digitally signed by Garza, Rudy D. Date: 2024.09.16

07:15:00 -05'00'

Rudy Garza, President & CEO





Item Description	Underground Infrastructure Installation Services		
Purchase Order Value	\$75,000,000		
Purchase Category	General Service		
Department	Energy Delivery Services		
VP Construction & Maintenance Services	Jose Trevino		
Chief Energy Delivery Officer	Richard Medina		

### **Detailed Description**

CPS Energy staff recommends that a contract be awarded to Bartek Construction Co and HJD Capital Electric, Inc., both local and diverse firms, as the respondents who will provide the services at the best value for CPS Energy based on the evaluation criteria set forth below.

This contract will provide infrastructure improvements across the service area to the growing number of residents and large commercial companies of San Antonio. This contract addresses the support of new neighborhood expansions, growth related to large commercial companies, and improving the resiliency and reliability of CPS Energy's electric grid. This contract will expire on September 30, 2027.

### **Subcontracting Opportunities**

Both awardees intend to subcontract a portion of the services to one or more diverse businesses.

The solicitation method for this procurement was a Request for Proposals. An evaluation team considered the following weighted evaluation criteria to determine the best value to CPS Energy.

Evaluation Criteria	Points
Experience and qualifications to perform the Services	40
Safety records and training program	25
The overall cost	20
Economic Development (local & diverse consideration)	10
The ability to meet CPS Energy's requirements	5
The financial soundness of the Respondent	Pass/Fail
TOTAL	100





Recommended Respondent(s) & Award						
Respondent Name	SBA Classification & Details	Score	PO Value	PO#	Comments	
HJD Capital Electric, Inc	Local/Diverse (Small, HUBZone)	62	\$37,500,000	2221945	Corporate headquarters located in San Antonio Metropolitan area	
Bartek Construction Co	Local/Diverse ( <b>Small</b> )	59	\$37,500,000	2221946	Corporate headquarters located in San Antonio Metropolitan area	
	<u> </u>	\$75,000,000				

Eight (8) additional respondents were not recommended for award: ADB Companies LLC; E-Z Bel Construction LLC; JAMCO Ventures LLC; L&M Aerial & Underground LLC; Mears Installation LLC; Primoris T&D LLC; Wampole-Miller Inc; and Zachry Underground & Utility Services, Inc.

	Annual Funds Budgeted					
Corporate	Funding	Projected	% of FY2025	Projected	Projected	Projected
Annual	Method	FY2025 PO	Annual	FY2026 PO	FY2027 PO	FY2028 PO
Budget		Spend	Corp	Spend	Spend	Spend
			Budget			
\$937,000,000	Capital	\$10,000,000	0.01%	\$25,000,000	\$25,000,000	\$15,000,000
\$890,000,000	Non-Fuel	\$0	0%	\$0	\$0	\$0
	O&M					

Our current approved budget and latest estimates support these new purchase orders.









Item Description	Engineering & Construction Services for Accelerated Recloser Deployment
Purchase Order Value	\$35,000,000
Purchase Category	General Services
Department	Grid Transformation & Planning
Director Grid Transformation &	Sheila Casey
Planning	Silella Casey
Chief Energy Delivery Officer	Richard Medina

### **Detailed Description**

CPS Energy staff is requesting funding support and a contract extension, exercising an additional four-year option period for engineering and construction services for accelerated recloser deployment. This design build contract was previously awarded to Burns & McDonnell Engineering Company, Inc. as the respondent to provide the services at the best value for CPS Energy based on the evaluation criteria set forth below.

This contract is for engineering design and installation of electronic reclosers for grid reliability, which will allow CPS Energy to complete the recloser deployment plan, enhancing grid reliability for all customers. Contract continuity is vital for timely implementation and fulfilling the Community Energy Resiliency Program, supported by a \$30M U.S. Department of Energy grant. This contract will expire on February 28, 2029.

#### **Subcontracting Opportunities**

Burns & McDonnell Engineering Company, Inc. is on track to meet their subcontracting target of 40% of overall spend, as recloser installation services are performed by Chain Electric Company, a local business.

The original solicitation method for this procurement was a Request for Proposals (RFP). An evaluation team considered the following weighted evaluation criteria to determine the best value to CPS Energy.

Evaluation Criteria				
Experience and qualifications to perform the Services	70			
Safety records	10			
Project Management & Quality Control Programs	10			
Economic Development (local & diverse consideration)	10			
TOTAL	100			





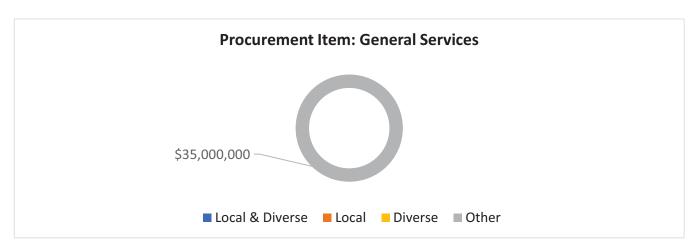


Recommended Respondent(s) & Award						
Respondent Name	PO Value	PO#	Comments			
Burns & McDonnell Engineering Company, Inc.		78	\$35,000,000	2222310		
	TOTAL					

Seven (7) additional respondents were not recommended for award: Pike Electric, LLC; Schneider Engineering, LLC; Chain Electric Company; Patterson & Dewar Engineers, Inc. dba Hood-Patterson & Dewar; Black & Veatch Corporation; The L.E. Myers Co. and Edison Power Constructors, Inc.

Annual Funds Budgeted							
Corporate Annual Budget	Funding Method	Projected FY2025 PO Spend	% of FY2025 Annual Corp Budget	Projected FY2026 PO Spend	Projected FY2027 PO Spend	Projected FY2028 PO Spend	
\$937,000,000	Capital	\$2,300,000	0.25%	\$6,500,000	\$9,400,000	\$9,400,000	
\$890,000,000	Non-Fuel O&M	\$0	0%	\$0	\$0	\$0	

Our current approved budget and latest estimates support these new purchase orders.





### CPS Energy Board of Trustees Meeting September 30, 2024

**Procurement Form 3** 







Item Description	362kV Deadtank Circuit Breakers
Purchase Order Value	\$80,000,000
Purchase Category	Commodity & Material Goods
Department	Energy Delivery Services
Sr Director Substation & Transmission	Ricardo Renteria
Chief Energy Delivery Officer	Richard Medina

### **Detailed Description**

CPS Energy staff is requesting funding support and a contract extension, exercising an additional 5-year option period, for 362kV deadtank circuit breakers. This contract was previously awarded to Mitsubishi Electric Power Products, Inc. (MEPPI), as the respondent who will provide the goods at the best value for CPS Energy based on the specifications set forth for acceptable and compatible circuit breakers for our infrastructure. MEPPI is the only vendor that offers this type of breaker technology, which disconnects all phases using one mechanism versus the alternative that uses multiple mechanisms, making it safer and more reliable.

This contract is for the procurement of 362kV deadtank circuit breakers that are utilized in our substations and switchyards. These materials are required to support the large influx of emergent customer projects, including generation interconnect and large customer load requests and the South Texas Reliability Project, which have resulted in high demand for new substations and new switchyard projects. This is in addition to the expansion and rebuilding of existing facilities needed to support the CPS Energy system growth. This contract will expire on September 30, 2029.

### **Subcontracting Opportunities**

None at this time.

The original solicitation method for this procurement was a Request for Proposals (RFP). An evaluation team considered the following weighted evaluation criteria to determine the best value to CPS Energy.

Evaluation Criteria	Points
Price schedule	42
Manufacturer past performance for CPS Energy	16
Responsiveness to RFP and CPS Energy Specifications	10
Economic development	10
Cost model	7.5
Experience providing similar goods	7
Plant locations, delivery & contingencies	6.5
Organization and manufacturing capability	1
TOTAL	100



### CPS Energy Board of Trustees Meeting September 30, 2024

**Procurement Form 3** 





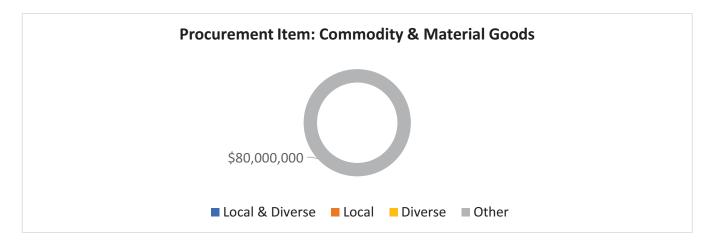


Recommended Respondent(s) & Award						
Respondent Name SBA Classification & Score PO Value PO # Comments						
Mitsubishi Electric		84	\$80,000,000	3075963		
Power Products, Inc.						
TOTAL \$80,000,000						

Three (3) additional respondents were not recommended for award: Siemens Energy Inc.; Texas Electric Cooperatives (GE); and HBI Energy Associates, LLC (ABB).

Annual Funds Budgeted						
Corporate	Funding	Projected	% of FY2025	Projected	Projected	Projected
Annual Budget	Method	FY2025 PO	Annual Corp	FY2026 PO	FY2027 PO	FY2028 PO
		Spend	Budget	Spend	Spend	Spend
\$937,000,000	Capital	\$0	0%	\$0	\$0	\$0
\$890,000,000	Non-Fuel O&M	\$0	0%	\$0	\$0	\$0

Projecting zero spending over the next three (3) fiscal years as the 362kV circuit breaker procurement has a four-year lead time. Expenditures are expected to begin in fiscal year 2029. Our current approved budget and latest estimates support these new purchase orders.





# FOR APPROVAL:

## UNDERGROUND INFRASTRUCTURE INSTALLATION SERVICES

PRESENTED BY:

**Richard Medina** 

Chief Energy Delivery Officer

**September 30, 2024**Request for Approval

# NEW CONTRACT / REBID UNDERGROUND INFRASTRUCTURE INSTALLATION SERVICES

- Selected firms will support large-scale system improvements to our underground distribution systems, including the installation of threephase risers, manholes, duct banks, vaults, and conduit through directional boring and excavation.
- This contract is required to enhance our system's reliability and resiliency.







Our Contractor Setting a Manhole Outside a Substation

## REQUEST FOR APPROVAL UNDERGROUND INFRASTRUCTURE INSTALLATION SERVICES

Current Contracts:

Value: \$48.9 million

Term: 3 years

Expiration: November 2024

New Contract Details:

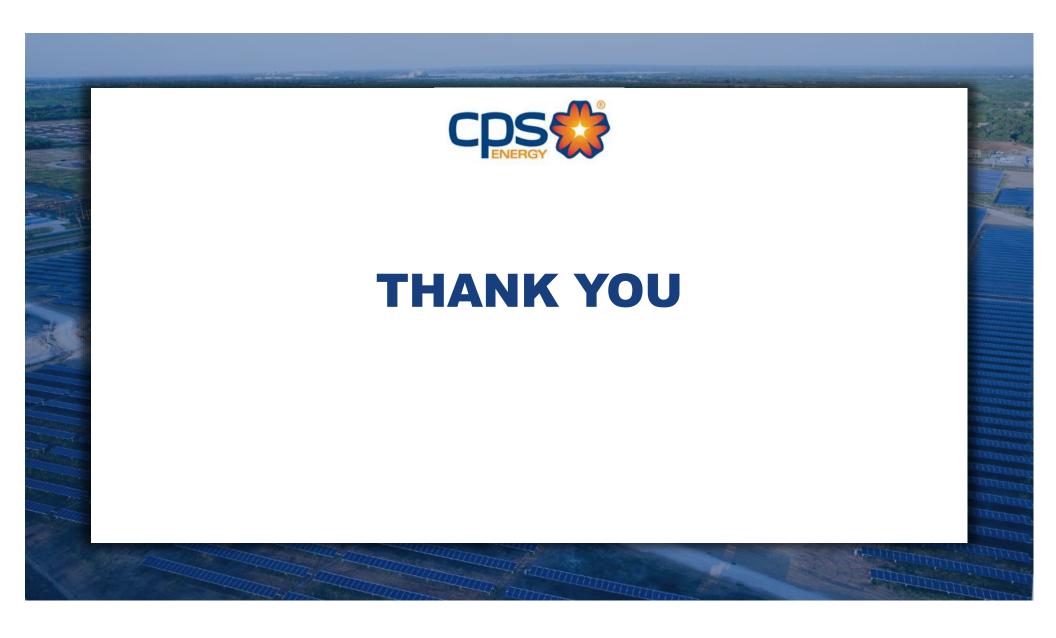
Value: \$75 million

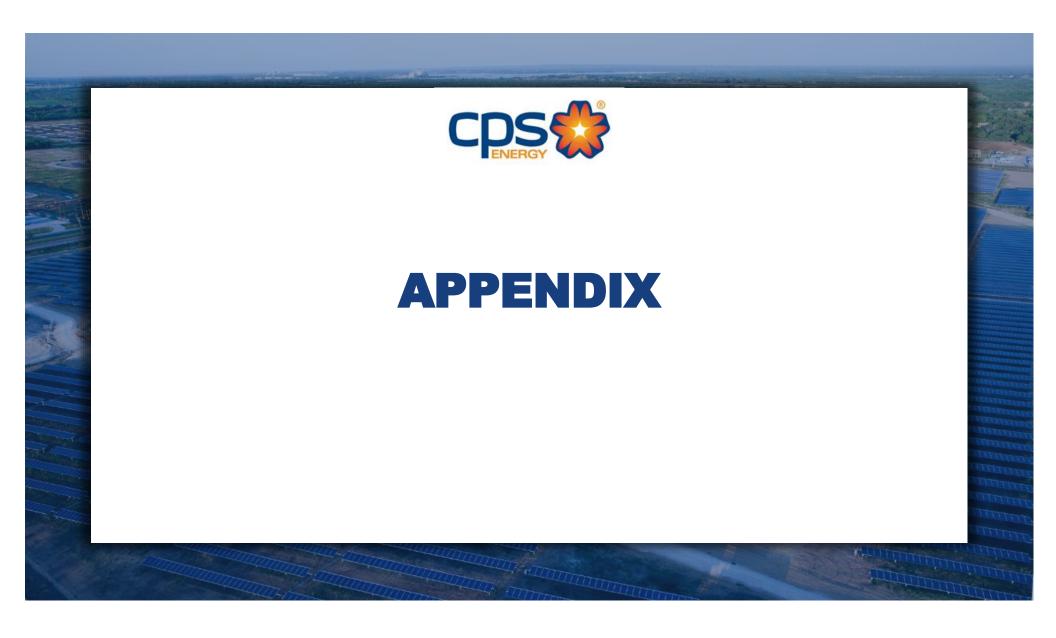
Term: 3 years

# Bidders: 10 responded to solicitation (8 Local, 3 Diverse)

# Awardees: 2 (Both Local and Diverse)

We respectfully request your approval today.





### **GLOSSARY / DEFINITIONS**



ACRONYM OR WORD	DEFINITION	ACRONYM OR WORD	DEFINITION
ERP	Enterprise Resource Planning		
TCOS	Transmission Cost of Service		

## KEY DRIVERS FOR SUPPLY CHAIN IDENTIFIERS FOR PROCUREMENT ITEMS



















# PROCUREMENT REQUEST FOR APPROVAL:

# ENGINEERING & CONSTRUCTION SERVICES FOR ACCELERATED RECLOSER DEPLOYMENT

PRESENTED BY:
Richard Medina
Chief Energy Delivery Officer

**September 30, 2024**Request for Approval

### CONTRACT EXTENSION RECLOSER DEPLOYMENT PROGRAM

- Extending the contract for a design-build agreement ensures completion of the Recloser Deployment Plan, enhancing grid reliability for all customers.
- Contract continuity is vital for timely implementation and fulfilling the Community Energy Resiliency Program, supported by a \$30M US Department of Energy grant.
- The current contractor has proven success and aligns well with our engineering standards and training requirements.









Electronic Recloser

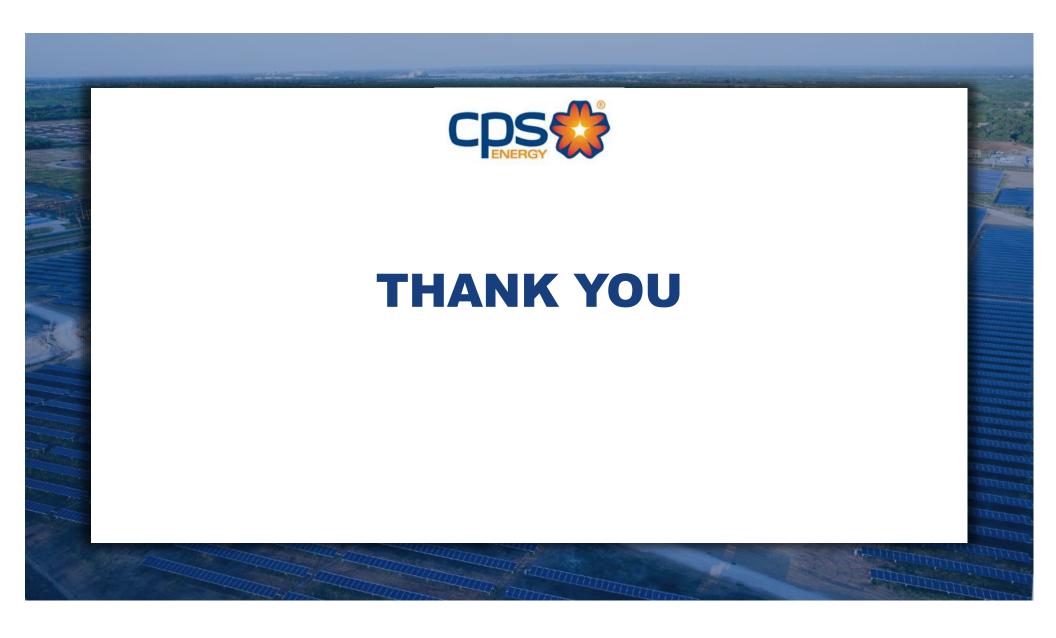
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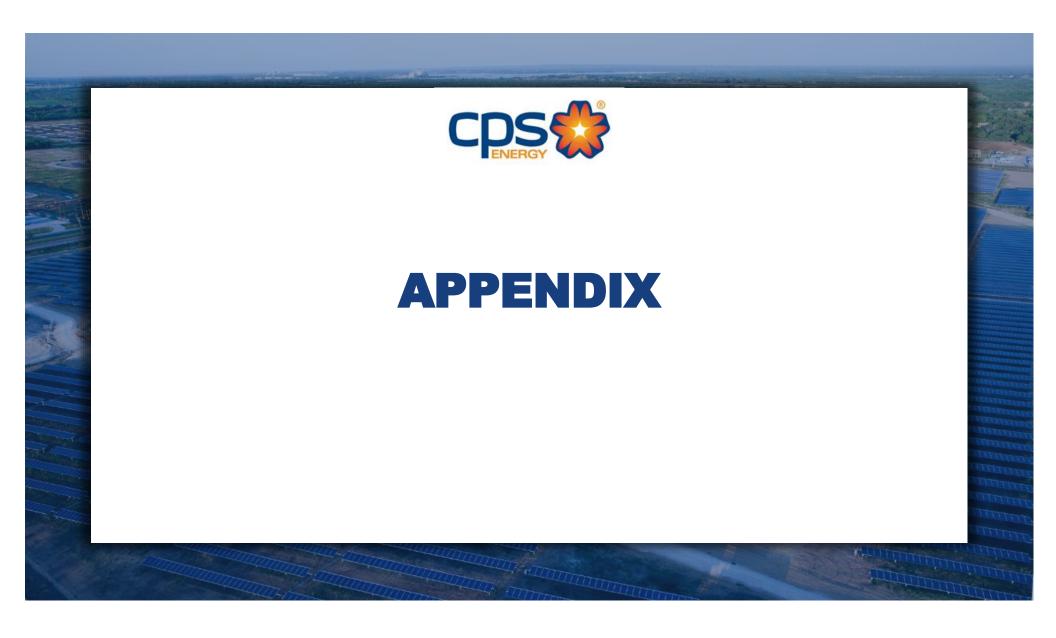
### REQUEST FOR APPROVAL RECLOSER DEPLOYMENT PROGRAM



- Current Contract:
  - Value: \$28.5 million
  - Term: 4 years
  - Expiration: February 28, 2025
  - # of Bidders: 8 responded to solicitation (5 Local and 1 Diverse)
  - # Awardees: 1
- Contract Extension Details:
  - Value: \$35 million
  - Term: 4 years
  - Expiration: February 28, 2029
  - Contract includes 40% Local subcontracting commitment.

We respectfully request your approval today.





### **GLOSSARY / DEFINITIONS**



ACRONYM OR WORD	DEFINITION	ACRONYM OR WORD	DEFINITION
ERP	Enterprise Resource Planning		
TCOS	Transmission Cost of Service		

# KEY DRIVERS FOR SUPPLY CHAIN IDENTIFIERS FOR PROCUREMENT ITEMS





















# PROCUREMENT REQUEST FOR APPROVAL: 362KV DEADTANK CIRCUIT BREAKERS

PRESENTED BY:
Richard Medina
Chief Energy Delivery Officer

**September 30, 2024**Request for Approval

# **CONTRACT EXTENSION**

# 362KV DEADTANK CIRCUIT BREAKERS

- Deadtank circuit breakers are used for the safe and reliable operation of our substations and switchyards.
- Contract continuity is required to support continued generation needs for substations in light of the emergent large customer projects, interconnect projects, the South Texas Reliability Project, and projects related to generation retirement.
- The current supplier is the only source for gang-operated breakers.
- Approximately 142 circuit breakers for 17
  projects need to be ordered. This material has a
  lead time of 4 years.











Substation

# REQUEST FOR APPROVAL 362KV DEADTANK CIRCUIT BREAKERS



Current Contracts:

Value: \$17 million

Term: 5 years

Expiration: June 2025

 # of Bidders: 4 responded to solicitation (none were Local or Diverse)

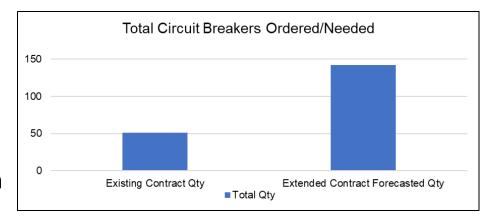


Value: \$80 million

Term: 5 years

Expiration: October 2029

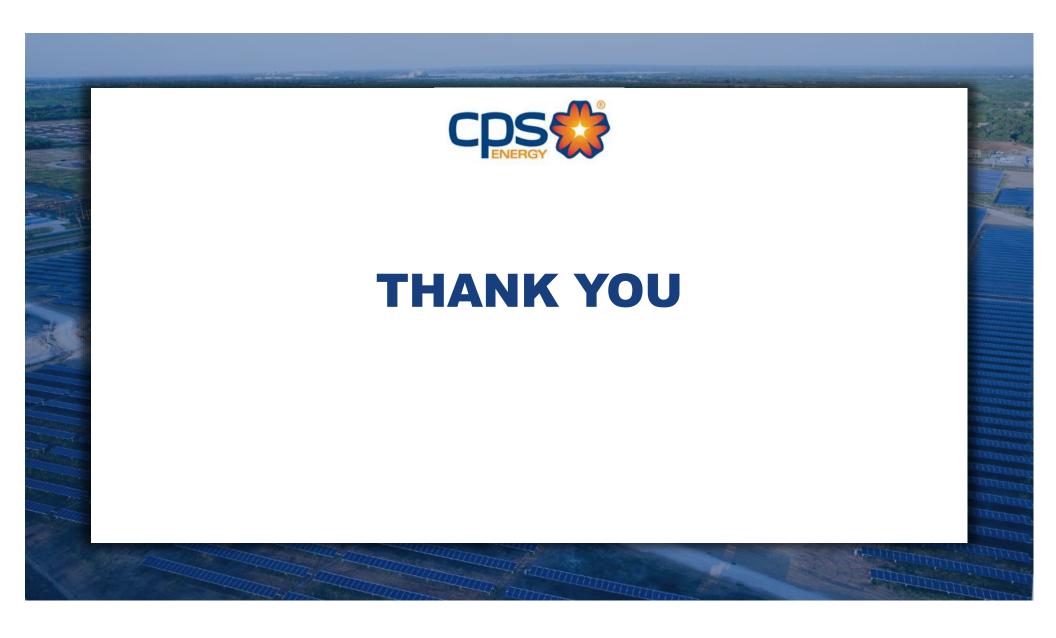
1 Awardee

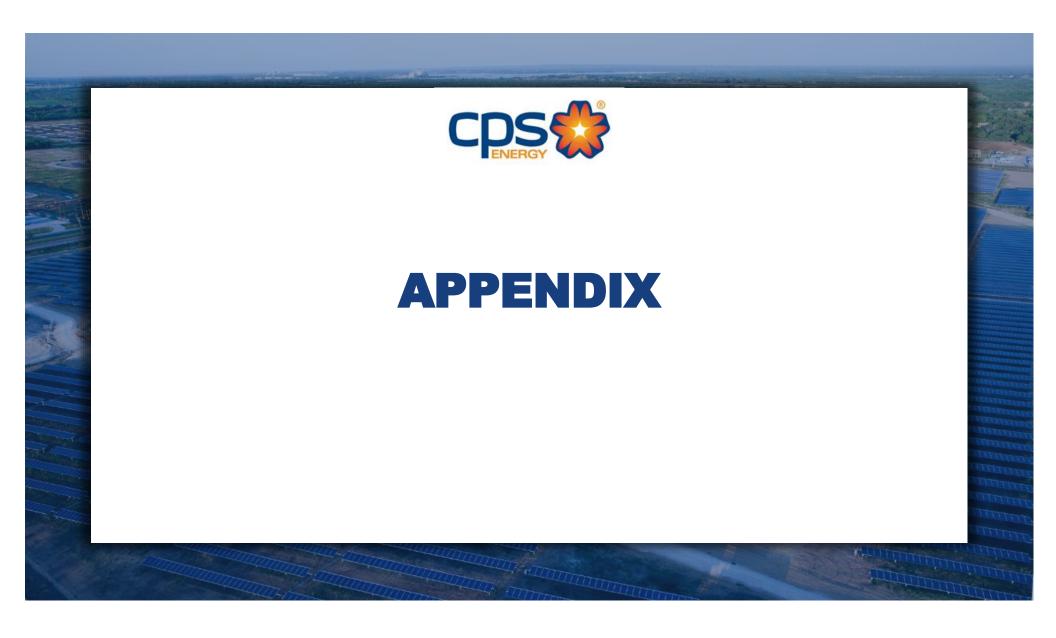


#### Pricing:

 Future pricing estimates include price escalation for the PPI index added to the price per unit for volatility in costs for raw materials, manufacturing costs, and specialized transportation.

We respectfully request your approval today.





# **GLOSSARY / DEFINITIONS**



ACRONYM OR WORD	DEFINITION	ACRONYM OR WORD	DEFINITION
KV	Kilovolt		
TCOS	Transmission Cost of Service		

# KEY DRIVERS FOR SUPPLY CHAIN IDENTIFIERS FOR PROCUREMENT ITEMS



















# ANNUAL STEP UPDATE: PROGRAM YEAR 2

PRESENTED BY:

**Elaina Ball**Chief Strategy Officer

**September 30, 2024** *Informational Update* 

# **AGENDA**



- STEP Overview
- Program Performance
- Year 2 Highlights
- Programs on the Horizon

Our objective today is to provide an overview of STEP performance and highlights for program year 2.

# SUSTAINABLE TOMORROW ENERGY PLAN CDS OUR APPROACH TO ENERGY EFFICIENCY & CONSERVATION

STEP aims to reduce our community's demand for energy by 410 megawatts (MW) over 5 years with equitable programs designed to help customers save energy and money.

#### **Short-term benefits:**

- Lowers customers' energy usage and their monthly bill
- Program incentives reduce upfront costs for customers
- Reduces overall system fuel costs & creates savings for all customers

## Long-term benefits:

- Delays the need for additional generation capacity in the future
- Minimizes corresponding rate increases to support the cost of the new generation
- Provides environmental benefits from reduced emissions

It costs twice as much to procure energy as it does for us to invest in saving energy.

# **GOALS & METRICS**



## **OUR 5-YEAR STEP PROGRAM TOOK EFFECT ON AUGUST 1, 2022**

## **Goals**

DEMAND MANAGEMENT



**BILL SAVINGS** 



**ADDRESS EQUITY** 



**INNOVATION** 



**EMISSIONS**REDUCTION



**Metrics** 

- 410 MW of incremental demand reduction
- 1% of energy savings per year
- 16,000 homes & 20,000 multifamily units weatherized
- \$665M in lifetime avoided fuel & capacity costs
- 1.85M tons of avoided carbon

Approved Budget & Timeline

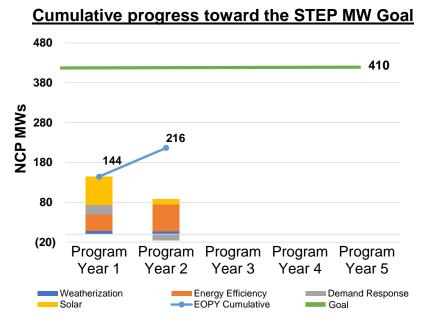
5 years & \$350 million total (Check-in at year 3)

# **PROGRAM PERFORMANCE**



DASHBOARD VIEW – AS OF 7/31/24

Demand Savings	78\$	<b>216 MW</b> of total demand reduction
Energy Savings	A PA	609,100 MWh energy savings
Equity	•••	<b>3,955</b> single family homes weatherized
Budget	<b>\$\$\$</b>	<b>\$143.4M</b> program spend



A strong performance in tried & true programs supports our transition to more equitable & innovative offerings in Year 3.

Note: All figures are subject to year-end measurement & verification.



# **MARKETING STRATEGY OVERVIEW**



#### TRIED & TRUE PROGRAMS

#### **OBJECTIVES**

- 1. Change how our community thinks & feels about energy efficiency by:
  - · Implementing community-focused campaigns
  - Presenting the benefits of participating in energy efficiency programs
- 2. Support holistic goals through data-driven creative campaigns that:
  - Drive market transformation
  - · Increase audience diversity & engagement
- 3. Create a user-focused digital experience that:
  - Engages younger customers
  - Connects users to sustainability & energy

#### **CREATIVE STRATEGY**

- Drive participation through a focus on sustainability & community
- Directly target underserved communities & empower them to take action
- Inspire pride in our community through San Antonio focused imagery & messaging
- Create marketing to better engage non-English speakers
- Enhance engagement through personalized, segment-based creative
- Quantify, analyze & continually optimize results



# **TURNING STRATEGY INTO ACTION**



## TRIED & TRUE PROGRAMS

ENGAGEMENT
2.4 MILLION

**TOTAL EMAILS SENT** 

## 9 MILLION

**IMPRESSIONS** 

Residential: **7 million**Commercial: **2 million** 

134K

**CLICKS TO THE WEBSITE** 

Residential: **108K**Commercial: **26K** 

#### **IMPACT**

MORE EFFICIENT HOUSEHOLDS

~2K

MORE EFFICIENT BUSINESSES

#### **RESULTS**

# **\$20.5 MILLION**

IN CUSTOMER REBATES

Residential: **\$14.5 million**Commercial: **\$6 million** 

## **165 MILLION kWh**

SAVED - Enough power to serve ~15K homes in a year



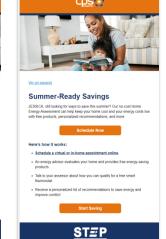


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#### Programer Ahora

- Programe una cita virtual o a domicilio en linea.
- Un assect de energia evalua su logar y proporciona productos grafulos: para ahorso unorgia.
- l'ache con su avesor sobre como puede calificar para un termestate etaligante gratulto.
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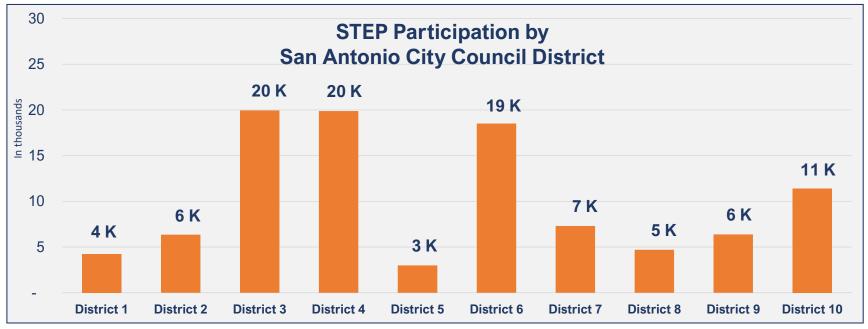


Note: Impacts shown were achieved during Program Year 2

# STEP PARTICIPATION

# **CDS**

## **CITY COUNCIL DISTRICT**



#### Notes:

- 1. STEP participation between August 2022 and July 2024.
- 2. Additional 32K STEP participants outside CoSA city limits not shown above.
- 3. All figures are subject to year-end measurement & verification.

Over 130K customers have taken steps to become more energy efficient through STEP.

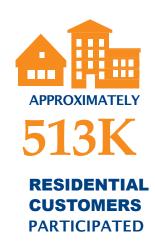
# DEMAND RESPONSE SUMMER 2023 HIGHLIGHTS



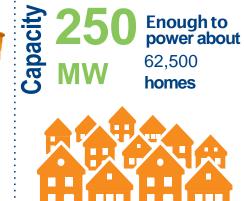
This longstanding program continues to evolve to provide quick demand reduction to support the rapidly changing energy landscape.

This program provides support during times of:

- High demand
- Extreme weather
- Grid constraints & emergencies







This program reduces energy costs for all customers; participating customers receive an additional incentive for actively reducing demand during events.

# **DEMAND RESPONSE**

#### CUSTOMER EXPERIENCE





"We were first made aware of the program through the Free Tune-Up program. Lower utility costs are a benefit to St. Mark's because it allows us to use those savings for our Outreach programs and events."

Eric Nelson
Director of Operations
St. Mark's Episcopal Church



"We're committed to energy efficiency and thrilled to be part of the CPS Energy Demand Response program. Over the past six years, our participation has earned us more than \$200,000 in rebates, easing our budget and extending the lifespan of our HVAC systems."

Celeste Eggert VP, Chief Development Officer Haven for Hope



"This is fun. I am in and will try my best."

"The family strives to conserve energy wherever it can, thank you."

"I really do enjoy these phone calls and emails with the Power Play program. It feels like a competition and I enjoy it. Keep up the good work!"

> Customer Responses Power Players

# **NEW DEMAND RESPONSE PROGRAMS**



## STRIVING TO REDUCE A SECOND PEAK

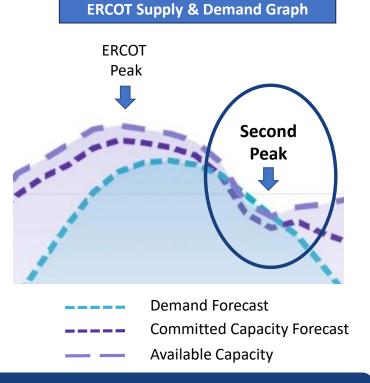
New pilot offerings were launched to support demand reduction efforts needed outside of traditional peak times:

#### Bonus Hours

- New for commercial & industrial participants
- Dispatchable between 7-10 PM

## My Battery Rewards

- Residential offering
- Customers dispatch batteries



These programs were developed to enhance grid resiliency during the newly established second peak.

# COMMITMENT TO EQUITY MINOR HOME REPAIRS



# **Weatherization Repair Assistance Program**

- \$2.02M in funds raised this year
  - \$1M received from NHSD
  - \$1M secured from Congressman Castro
  - \$20K Donations
- Impacts
  - 360 homes repaired as of July
  - ~\$1,235 of assistance per home
  - ~\$445K in repairs







August 16, 2024

#### AT CELEBRATION IN CROWNHILL ACRES, CONGRESSMAN CASTRO TOUTS \$1 MILLION GRANT FOR ENERGY-EFFICIENT HOME IMPROVEMENTS

SAN ANTONIO — On Thursday, Congressman Joaquin Castro (TX-20) joined CPS Energy in the Crownhill Acres neighborhood to celebrate a \$1 million grant he secured to grow the Casa Verde Weatherization Program and help approximately 500 low-income homeowners qualify for no-cost, energy-saving home improvements. The celebration was held at the home of a Casa Verde beneficiary who has owned her home for nearly four decades.

"CPS Energy's Casa Verde program is a wonderful initiative that helps San Antonio homeowners save money on their utility bills by funding energy-efficient home repairs," said Congressman Joaquin Castro. "Earlier this year, my office was proud to get a million dollars to help hundreds of low-income families qualify for the program. This week's celebration was a great opportunity to recognize the impact Casa Verde has made and will continue to make in the months and years to come."

"I want to thank Congressman Castro for the \$1 million aimed at supporting more weatherization projects in San Antonio," said CPS Energy President and CEO, Rudy D. Garza. "Meeting with a customer who benefited from Casa Verde and hearing about the energy savings she has seen is representative of the community benefit that this funding provides."

https://castro.house.gov/media-center/press-releases/at-celebration-in-crownhill-acres-congressman-castro-touts-1-million-grant-for-energy-efficient-home-renovations

"Thank you for helping me fix the plumbing. God blessed me and took care of it. I'm so grateful to you for having made my dream come true." – Ms. Magaña WRAP recipient

# **COMMITMENT TO EQUITY**

# **CDS**

## **MULTIFAMILY PROGRAM**

**Purpose:** Expand the benefits of weatherization to multi-family customers who cannot participate in our single-family weatherization program.

## **Eligible Properties:**

- Multifamily properties with 5 or more units
- Owned and operated by a 501(c)3 or 25% occupied by tenants who receive low-income assistance



# ~\$60K in incentives To be weatherized by a local, small business

This program aligns with our commitment to offer more equitable programs designed to help customers save energy and money.

# PROGRAMS ON THE HORIZON



## Equity-Focused

#### Launching

- Multifamily Program
- Community Solar
- Expanded Retail Products
- Small Business
   Demand Response

# Program Enhancements

#### Soliciting

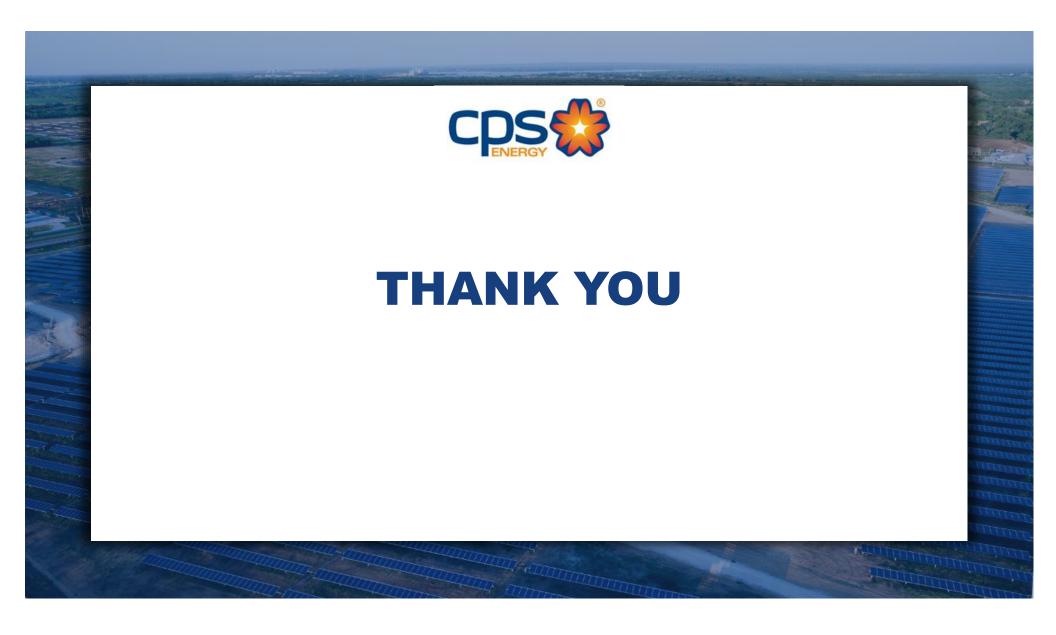
- Residential & Commercial Energy Efficiency programs
- Online Marketplace
- Single family
   Weatherization

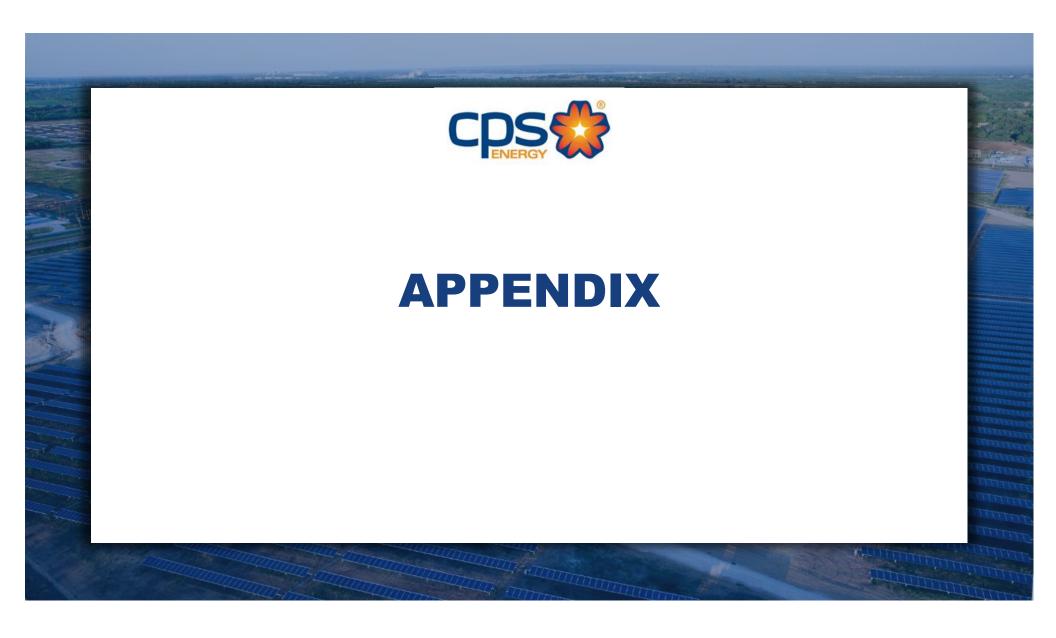
# New & Innovative

#### Researching

- Home Energy Reports
- Battery Energy Storage Systems programs
- Behavioral Energy Efficiency programs
- LMI Solar Rebates

We are following through on our commitment to an equitable & innovative approach to energy efficiency & conservation.





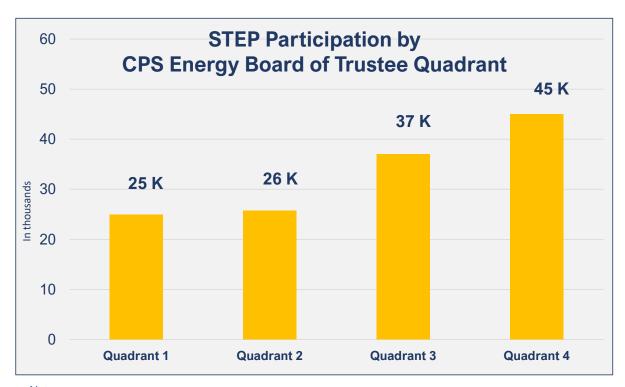
# **GLOSSARY / DEFINITIONS**



ACRONYM OR WORD	DEFINITION	ACRONYM OR WORD	DEFINITION
CoSA	City of San Antonio	MW	Megawatt
EOPY	End of Program Year	MWh	Megawatt hour
ERCOT	Electric Reliability Council of Texas	NCP	Non-coincident Peak
HVAC	Heating, Ventilation & Air Conditioning	NHSD	Neighborhood & Housing Services Department
К	Thousand	STEP	Sustainable Tomorrow Energy Plan
LMI	Low-to-moderate income	VP	Vice President
М	Million	WRAP	Weatherization Repair Assistance Program

# STEP PARTICIPATION CPS ENERGY BOARD QUADRANT

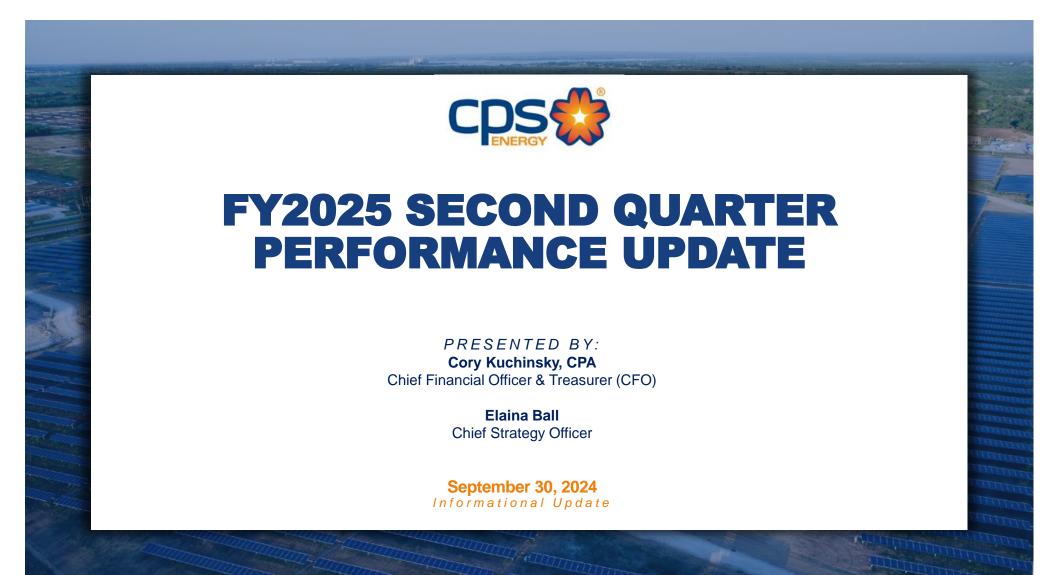






#### Notes:

- 1. STEP participation between August 2022 and July 2024.
- 2. All figures are subject to year-end measurement & verification.



# **AGENDA**



- Strategic Assets Acquisition
- Financial Performance
- Past Due Accounts Update
- Enterprise Scorecard Recap

Our objective is to provide you with an update on our Q2 (as of July 31, 2024) Financial & Enterprise Performance.

# STRATEGIC ASSETS ACQUISTION



## STRATEGIC VIEW

- Investments were pulled forward and align with the implementation of our Board approved Generation Plan (Jan 2023)
- Reduced risk profile associated with new construction

## FINANCIAL VIEW

- The \$785M Corpus Christi & Laredo (CCL) plant acquisition reduces our aggregate capital spend for a similar amount of generation by ~50%
- Modest near-term impact on financial metrics; however, there is long-term recovery and outperformance relative to plan as soon as FY2030
- 25-year levelized bill impact of ~\$1.00 / month savings to customers

# **FINANCIAL PERFORMANCE**



## **Q2 UPDATE**

- Warmer weather in July has resulted in electric sales above Plan YTD.
- Wholesale revenues continue to outperform the Plan primarily due to the asset purchase in May.
   Current wholesale performance is temporary in nature due to the CCL acquisition and will help support future investments and the implementation of our Board-approved Generation Plan.
- Year-to-date cost trends continue:
  - O&M costs remain higher due to storm-related work, leak repair-related materials and expenses, and the expected transition costs from the Corpus Christi and Laredo (CCL) Plants.
  - Capital costs continue to be above Plan due to transmission-related investments.

# FINANCIAL PERFORMANCE CONT'D.



## FORWARD GUIDANCE

- The CCL plants have provided us with additional generation length, therefore, we are revising our full-year wholesale revenue forecast significantly higher than Plan.
- Progress on accounts receivables continue and we expect bad debt levels to fall below planned levels.
- O&M is expected to be higher than Plan primarily due to expected transition costs from the CCL purchase.
- Total Capital is expected to come in higher than Plan due to transmission-related investments.
- Our financial metrics are expected to outperform and/or stay in line with rating agency thresholds.

# FLOW OF FUNDS YEAR-TO-DATE ACTUAL VS. PLAN



(\$ in millions)		FY2025					
Description		Plan		Actuals		Variance: (Under Plan) Over Plan	
Revenues, net of unbilled <sup>1</sup>	\$	1,625.6	\$	1,711.8	\$	86.2	
Less: fuel & regulatory expense		596.5		560.9		(35.6)	
Less: Operation & maintenance		443.4		465.1		21.7	
Revenues, net of Operating Expenses		585.7		685.8		100.1	
Less: Debt service		239.2		251.9		12.7	
6% Gross Revenue to R&R		97.5		102.7		5.2	
Less: city payment (CP) per flow of funds		210.3		219.0		8.7	
Remaining to R&R		38.7		112.2		73.5	
Total R&R fund additions	\$	136.2	\$	214.9	\$	78.7	
Gross CCL Capital <sup>2</sup>				779.4		779.4	
Gross Non-Transmission Capital	\$	400.2	\$	357.7	\$	(42.5)	
Gross Transmission Capital		45.5		84.9		39.4	
Total Gross Capital	\$	445.7	\$	1,222.0	\$	776.3	

#### **Highlights:**

#### Total Revenues

- Weather-driven demand and additional wholesale length from the CCL acquisition has helped revenues exceed Plan.
- Low fuel costs have driven lower fuel revenue.

#### Operation & Maintenance

 Continue to be over plan primarily due to storm-related work, leak repair-related materials and expenses, and the expected transition costs from the CCL Plants.

#### Capital

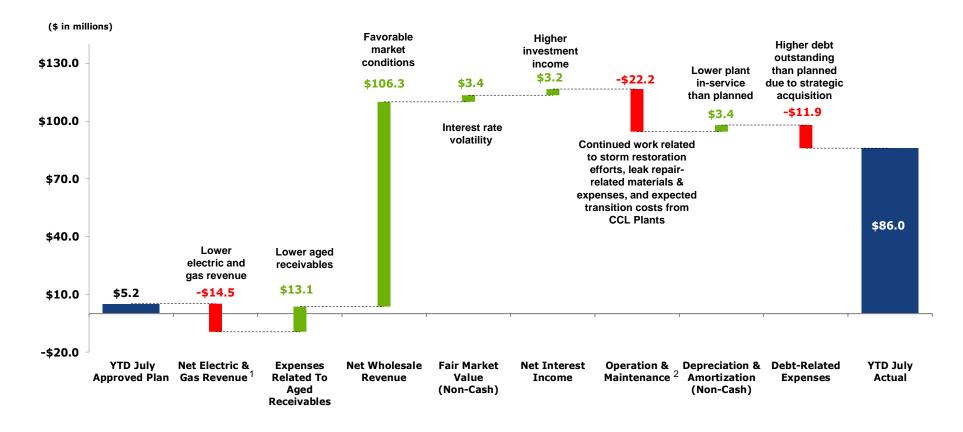
 Transmission capital continues to be above plan primarily due to carryover cost for Howard Rd. Switchyard and Elm Creek Reactor from FY2024 to FY2025, plus acceleration of project timing for ERCOT/South San Reliability, and large load customer projects.

<sup>&</sup>lt;sup>1</sup> July YTD bad debt expense of \$(5.0M) vs \$8.1M for Plan which is \$(13.1M) under Plan.

<sup>&</sup>lt;sup>2</sup> The \$785M initial purchase price is comprised of \$779.4M of capital; the remaining \$5.6M consists of working capital and a congestion revenue rights portfolio.

# FY2025 YTD NET INCOME PLAN TO ACTUAL WALK-FORWARD





<sup>1 &#</sup>x27;Net electric & gas revenue' is net of gross revenue (billed & unbilled), net TCOS revenues, fuel & reg, & city payment.

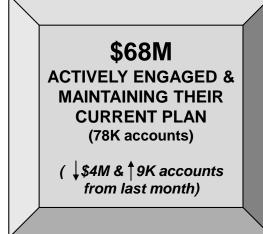
<sup>&</sup>lt;sup>2</sup> O&M and debt-related costs due to CCL acquisition were considered during due diligence process. Variances compared to the approved FY2025 budget are expected this fiscal year.

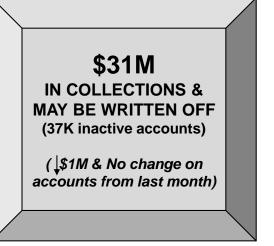
# **PAST DUE ACCOUNTS**



The amount of customer accounts at risk of disconnection is \$36M. 33,978 accounts were past due in June and are now current in July.

We continue to make progress in lowering past-due balances despite the limited number of disconnections during the second quarter due to weather conditions.





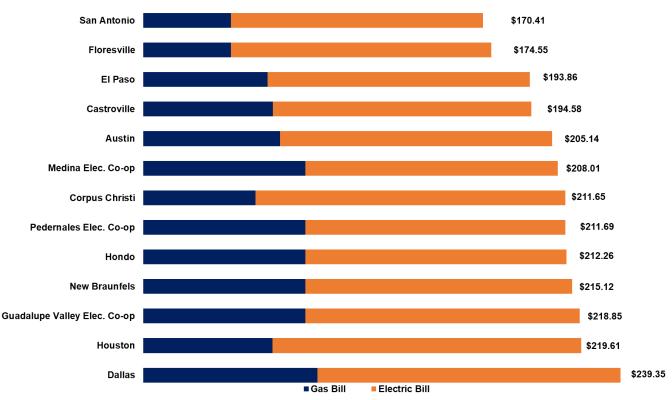


1. Data as of July 31, 2024

# TEXAS & LOCAL CITIES COMBINED RESIDENTIAL BILL COMPARISON



#### **TRAILING TWELVE MONTHS ENDING JULY 2024**



<u>¢/kWh</u>	\$/MCF
12.6	8.81
13.1	8.81
13.2	12.47
13.0	13.00
13.6	13.75
12.7	16.25
15.5	11.28
13.0	16.25
13.1	16.25
13.4	16.25
13.8	16.25
15.5	12.98
15.2	17.50

1,000 kWh & 5 MCF

Note: Deregulated markets electric data from powertochoose.org (Term 12 mos.; 4&5 star rated REPs). San Antonio is the only city that has a single electric & gas provider.





# FY2025 ENTERPRISE SCORECARD DRIVING ACTIONS TO DELIVER ON OUR MISSION



**VISION 2027 OBJECTIVES** 

OPERATIONAL EVOLUTION

FINANCIAL STABILITY

CUSTOMER EXPERIENCE

TEAM CULTURE COMMUNITY PARTNERSHIP
& GROWTH

Strategic Execution - For	Strategic Execution - Forward Looking Progress Towards Vision 2027										
Power Generation	n Plan	System Resiliency 8	Growth	owth EVOLVE: Enterprise Resource Planning Customer Experience		rience					
FY2025 Milestone	Status	FY2025 Milestone	FY2025 Milestone Status		Status	FY2025 Milestone	Status				
Execute Power Purchase Agreement(s) (PPA) pursuant to Storage Request for Proposal (RFP)	On Track	Commission Tejas Station and Westcreek Station gas supply projects	On Track	Finalize Enterprise Resource Planning (ERP) technology contract	Completed	Target outreach and messaging by customer preference	Completed				
Start procurement for Peaking Project 1	On Track	Begin routing process to build San Antonio South Reliability Transmission	On Track	Select system implementation partner	On Track	Create Customer Experience (CX) Championship Team	On Track				
Notify and seek ERCOT response on intent to retire	On Track	Line, complete Howard Rd. substation site work expansion				Expand customer equity programs qualification and enrollment approach	Completed				
Braunig 1, 2 & 3		Complete ADMS hardware	At Risk	Establish comprehensive	On Track	Enhance customer	On Track				
Execute new acquisition integration plan	' IUIICIIOI ai acceptance			change management and communication strategy		offerings and service offerings	OH HAUK				

Enterprise Measure Targets (yellow indicates Year End Target is At Risk and red indicates measure is Unrecoverable; details on FY2025 ENTERPRISE MEASURE RESULTS slide)

**57.68** 

Average Customer Outage Duration 0.54

Gas Safety

90.5%

Plant Availability

≥3.0

Fiscal Resiliency 699

Customer Perception

4.15

Living Mission & Values

1.12

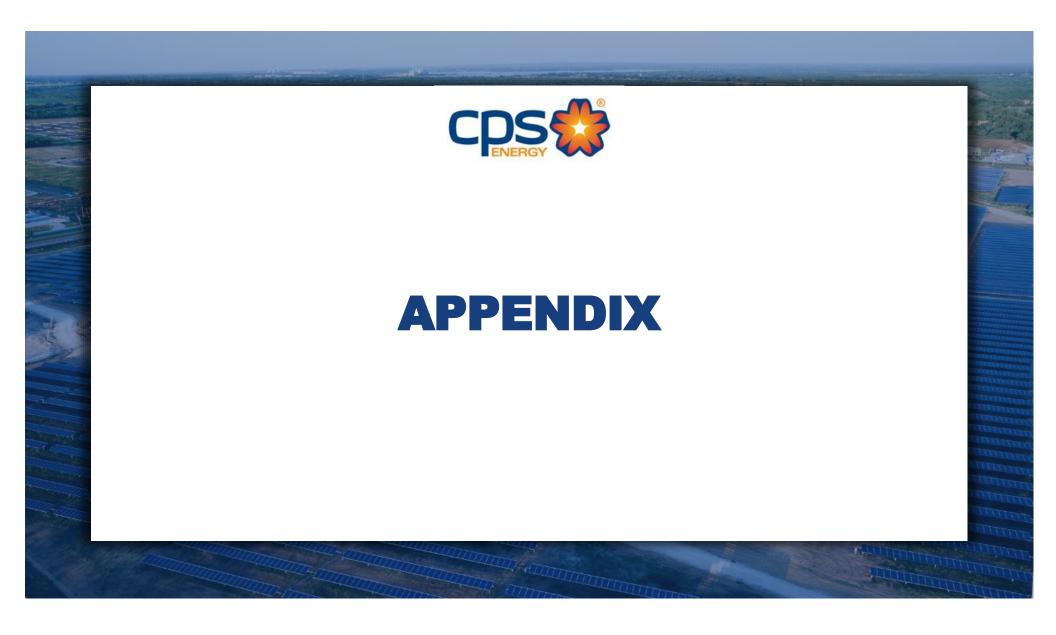
Safety Performance

70%

Strategically Investing in the Community

Milestones and measures are aligned with our Mission, Vision 2027, and Strategic Objectives.





## **GLOSSARY / DEFINITIONS**



ACRONYM OR WORD	DEFINITION	ACRONYM OR WORD	DEFINITION
ADMS	Advanced Distribution Management System	Debt Service	In the Flow of Funds, the annual amount of principal and interest payments due to bond holders
ADP	Affordability Discount Program	DOE	Department of Education
Adjusted Debt Service Coverage Ratio (ADSC)	Measurement of available cash flow to pay current debt obligations	ECR	Engaged Customer Relationship
CCF	100 Cubic Feet of Gas	EIT	Enterprise Information Technology
CCL	Corpus Christi and Laredo (natural gas plants)	EMS	Emergency Management System
CIAC	Contribution in Aid of Construction	EPA	Environmental Protection Agency
СР	City Payment	EPC	Engineer, Procure, Construct
CY	Calendar Year	ERCOT	Electric Reliability Council of Texas
Days Cash on Hand (DCOH)	Represents the number of days a company can continue to pay its operating expenses with current cash available	ERP	Enterprise Resource Planning
Debt Capitalization Ratio	Measurement that shows the proportion of debt a company uses to finance its assets, relative to the amount of cash (equity) used for the same purpose	EV	Electric Vehicle

## **GLOSSARY / DEFINITIONS CONT'D.**



ACRONYM OR WORD	DEFINITION	ACRONYM OR WORD	DEFINITION
EVOLVE	Program for implementing ERP system	MCF	1000 Cubic Feet of Gas
FEMA	Federal Emergency Management Agency	MRA	Must Run Alternatives
FPL	Federal Poverty Level	MW	Megawatt
FY	Fiscal Year	NOE	Notice of Enforcement
GIS	Geographic Information System	NOV	Notice of Violation
GRIP	Grid Resilience and Innovation Partnerships	O&M	Normal costs incurred to keep business operations ongoing (Operating & Maintenance)
I&E	Instrumentation and Electrical	OER	Operational Efficiency Review
IEEE	Institute of Electrical and Electronics Engineers	OMS	Outage Management System
kWh	Kilowatt-hour	OPEB	Postemployment benefits other than pension benefits (Other Post-employment Benefits)
LE	Latest Estimate	OSHA	Occupational Safety and Health Administration
LTSA	Long- Term Service Agreement	PCA	Portfolio Commercial Availability

## **GLOSSARY / DEFINITIONS CONT'D.**



ACRONYM OR WORD	DEFINITION	ACRONYM OR WORD	DEFINITION
PowerGADS	Power Generating Availability Data System	SAIFI	System Average Interruption Frequency Index
PPA	Power Purchase Agreement	SAP	Systems Applications and Products in Data Processing
R&R	A restricted cash account which may be used to fund construction costs (Repair & Replacement account)	SCADA	Supervisory Control and Data Acquisition
REP	Retail Electric Provider	STP	South Texas Project
RFP	Request for Proposal	TCEQ	Texas Commission on Environmental Quality
RFQ	Request for Quote	TCOS	Transmission Cost of Service
RIR	Recordable Incident Rate	UN	Utility Network
RMR	Reliability Must Run	Wholesale Revenue net Fuel	Revenues from market sales of incremental power produced less the cost of fuel to produce the power
S&P	Standard & Poor's	WRAP	Weatherization Repair Assistance Program
SAIDI	System Average Interruption Duration Index	YTD	Year-to-Date

## **CCL GENERATION ASSETS**











# FY2025 ENTERPRISE MEASURE RESULTS CDS



**AS OF JULY 31, 2024** 

Strategic Objective	ve Measure Name		FY/CY	Unit	Target	Historica	ıl Actuals		urrent Yea 2025 / CY2		Year-End	Latest
Charlegie Objective	modedie Hame	Frequency	1,751	1,31 3		FY2023 CY2022	FY2024 CY2023	YTD Target	YTD Actual	Year- End Target	Forecast	Estimate
	Average Customer Outage Duration (System Average Interruption Duration Index - SAIDI)	monthly	CY	#	↓	59.81	61.19	32.79	42.41	57.68	At Risk	67.30
Operational Evolution	Plant Availability <sup>1</sup> (Critical Months Equivalent Availability Factor - CMEAF)	monthly	CY	%	1	88.9	94.4	90.5	91.9	90.5	On Track	90.8
	Gas Safety (Leaks Remaining at End of Year Per 1,000 Customers)	monthly	CY	#	1	0.58	0.61	0.63	0.19	0.54	On Track	0.54
Financial Stability	Fiscal Resiliency <sup>2</sup> (Index of Key Financial Measures)	monthly	FY	#	1	3.13	3.71	2.87	3.00	≥3.0	On Track	3.13
Customer Experience	Customer Perception (Residential Engaged Customer Relationship – ECR)	quarterly	CY	#	1	682	699	699	696	699	On Track	699
Team Culture	Living Mission & Values <sup>3</sup> (Gallup 12+ Index)	annually	FY	#	<b>↑</b>	N/A <sup>4</sup>	4.12	4.15	1	4.15	On Track	-
Team Culture	Safety Performance (Enterprise Recordable Incident Rate - RIR)	monthly	FY	#	<b>+</b>	1.49	0.85	1.12	0.97	1.12	Unrecoverable	0.92
Community Partnership & Growth	Strategically Investing in the Community (Local Spend Percentage)	quarterly	FY	%	1	73.97	74.78	70.00	72.76	70.00	On Track	70.00

<sup>&</sup>lt;sup>1</sup> Critical month calculation includes January, February, June and July

<sup>&</sup>lt;sup>2</sup> More information about this measure can be found on subsequent slides.

<sup>&</sup>lt;sup>3</sup> A dash (-) represents no data currently available due to measure being reported annually

<sup>&</sup>lt;sup>4</sup> N/A signifies no historical results in FY2023 because the measure was not tracked

# FY2025 FISCAL RESILIENCY SCORE AS OF JULY 31, 2024



Enterprise	Component	Index	Unit	Target	Historica	l Actuals			nt Year / CY2024)	Latest
Measure	Name	Weight	Ollit	Indicator	FY2023 CY2022	FY2024 CY2023	YTD Target	YTD Actual	Year-End Target	Estimate
	Adjusted Debt Service Coverage (ADSC)	33.0%	#	1	1.89	2.21	1.57	1.86	1.60 - 1.99x	1.78
	Debt Capitalization	27.0%	%	ļ	61.8	60.8	61.8	63.5	55% - 64%	63.8
	Days Cash on Hand (DCOH)	15.0%	#	1	166	201	157	126	150 - 199	184
Fiscal Resilency	Days Liquidity on Hand (DLOH)	15.0%	#	1	305	432	419	281	200 - 274	414
	Non-Fuel Revenue w/OSS RnF	5.0%	\$	1	1,460.5	1,784.1	828.4	948.9	-5.00% to +4.99%	1,885.6
	O&M	2.5%	\$	ļ	688.7	787.6	442.8	465	+/- 2.01% to 5.00%	946.1
	Capital Budget (Gross of CIAC)	2.5%	\$	ļ	788.3	1,004.6	445.7	1,222.0	+/- 2.01% to 10.00%	1,849.4
	Fiscal Resiliency		2.87	3.00	≥3.0	3.13				

The Fiscal Resiliency Score includes the new asset acquisitions made during the year.

# FY2025 ENTERPRISE MEASURE - AT RISK CDS



#### **KEY OBSERVATIONS**

						Historical	Actuals	С	urrent Yea	r		
Strategic Objective	Measure Name	Measure Frequency	FY/CY	Unit	Target Indicator	FY 2023 CY 2022		YTD Target	YTD Actual	Year- End Target	Year End Forecast	Latest Estimate
	Average Customer Outage Duration (System Average Interruption Duration Index - SAIDI)	erage Customer Outage Duration vstem Average Interruption Duration Index monthly CY # \$\div \ 59.81 \ 61.19 \ 32.79 \ \div \ \div \ 42.41 \ 57.68 \ At Risk \ 6										67.30
				Key	Observa	tions:				-		
Operational Evolution	•The first quarter of 2024 was met with several equipment failure and tree outages are also expressions reliability improvement efforts are extended to the transfer of the tr	so contributing a period of some some some some some some some some	g to outa positive to storms; anced in dded as	age du trend ir with ec	ration.  the perfoquipment for the performant for t	ormance of failure and	priority of trees we	circuits. re also ma	ajor contrik	outors.	roughout Apri	1.

# FY2025 ENTERPRISE MEASURE - UNRECOVERABLE



#### **KEY OBSERVATIONS**

						Historical	Actuals	Cu	ırrent Year			
Strategic Objective	Measure Name	Measure Frequency	FY/CY	Unit	Target Indicator	FY 2023 CY 2022		YTD	YTD Actual	Year- End Target	Year End Forecast	Latest Estimate
	Safety Performance (Enterprise Recordable Incident Rate - RIR)	monthly	FY	#	<b>+</b>	1.49	0.85	1.12	0.97	1.12	Unrecoverable	0.92
				Key	Observa	tions:						
Team Culture	Drivers: 16 Recordable Incidents 1 fatality  Mitigations: Incorporate high & low energy sources into EDS Overhead Department performing pro Enhance medical surveillance program Finalize ergonomics contract to address so	cedure reviev	V									

## **POWER GENERATION PLAN**



Goal: Transition power generation portfolio to reduce emissions while providing reliable and affordable energy to meet growing community needs

FY2025	Milestones			S	tatus		<b>Updates</b>						
Execute PPA pursuant to	e PPA pursuant to Storage RFP						•	Actively nego	otiating multiple contracts t	N of 4-hour storage capacit otaling an additional 130 M planned to be executed in C	W of 4-hour storage		
Start procurement for Peaking Project 1 On Track								<ul> <li>RFP for power transformers is completed and the selection process is in progress.</li> <li>Engineer, procure, and construction (EPC) – commercial agreement in development</li> <li>Working with Facilities to possibly procure a new site for the project.</li> </ul>					
Notify and seek ERCOT Braunig 1, 2 & 3	Notify and seek ERCOT response to intent to retire Braunig 1, 2 & 3						•	Submitted R	eliability Must Run (RMR) ı	nig 1-3 in March 2024 (com related cost estimates to Ef costs in preparation for ER	RCOT – includes pre-		
Execute new acquisition	n integration pla	n		• Finalizing the execution of Phase 1 Transition Plan focusing on People, Pro- Technology integration.							ople, Processes, and		
FY2025													
Q1	Q2		Q3				Q4 FY2026 FY2027				FY2028		

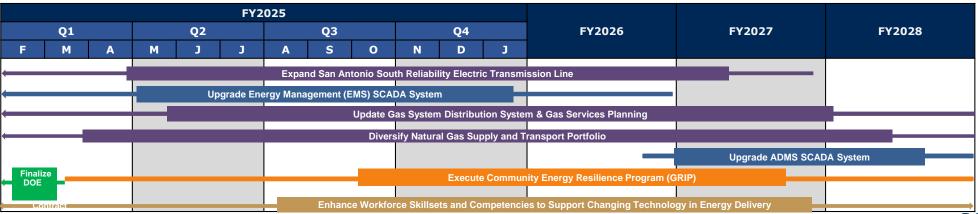
	FY2025															
		Q1			Q2			Q3			Q4			FY2026	FY2027	FY2028
	F	M	Α	M	J	J	Α	S	0	N	D		J			
<b>—</b>					Exec	ute Stora	ge Resoui	ces, Sola	r and Wind	d Generat	ion Proje	ects				
_													Pla	n and Execute Spruce Gas Conv	ersion	
ľ																
				Plan and	Execute F	eaking G	eneration	Phase 1								
														Pla	n and Execute Peaking Phase 2	
										Retire	ment Pro	cess:	Braur	ig 1-3		ĺ
<del></del>									Plar	and Exe	cute Wor	kforce	e Tran	sition Plan		<del></del>

# **SYSTEM RESILIENCY & GROWTH**Goal: Support safe and responsible growth through enhancing resilient, safe, responsive and



modern electric and gas services

FY2025 Milestones	Status	Updates
Commission Tejas Station and Westcreek Station gas supply projects	On Track	<ul> <li>Tejas Station: Commissioned 7/23</li> <li>Westcreek Station: Enterprise Texas construction delayed to 9/9; CPS Energy construction 9/10-10/14 and commissioning 10/15</li> </ul>
Begin routing process to build San Antonio South Reliability Transmission Line, complete Howard Rd. substation site work expansion	On Track	<ul> <li>Howard to San Miguel routing underway, we are preparing our Certificate of Convenience &amp; Necessity (CCN) application to submit to the PUC in the next two months</li> <li>Routing Howard to Leon Creek began with Howard Rd site work to finish in October</li> </ul>
Complete Advanced Distribution Management System (ADMS) hardware deployment, Emergency Management System (EMS) functional acceptance testing and ADMS/Geographic Information System (GIS) utility network final data conversion	At Risk	<ul> <li>SCADA Transformation on track for ADMS and GIS Utility Network (UN) Phase 1</li> <li>EMS Project Milestone delayed 1 month due to overall hardware deployment</li> <li>Completion of Functional Acceptance Testing for EMS SCADA Project delayed to February 2025</li> <li>To mitigate milestones at risk, the project team will monitor the schedule and/or look for opportunities to get the effort on track</li> </ul>

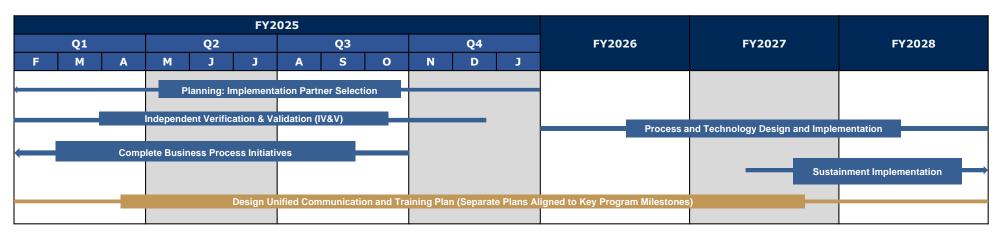


## **EVOLVE: ENTERPRISE RESOURCE PLANNING CDS**



# Goal: Provide technology foundation that supports operational evolution through enhanced experiences for customers and employees

FY2025 Milestones	Status	Updates
Finalize ERP technology contract	Completed	<ul> <li>Oracle America, Inc. selected as the technology vendor with approved 10-year term contract valued at \$70 million</li> <li>Program budget of \$304M supports this technology contract</li> </ul>
Select system implementation partner	On Track	<ul> <li>Diverse Supplier Vendor Fair held on June 25, 2024</li> <li>Proposals solicited for Implementation Partner through IT Services partner ecosystem process on July 25, 2024; vendor selection and contracting to be completed by Q4</li> </ul>
Establish comprehensive change management and communication strategy	On Track	<ul> <li>PricewaterhouseCoopers (PwC) selected as partner to support the creation of a Change Management &amp; Communication Strategy by Q4</li> </ul>



### **CUSTOMER EXPERIENCE**



# Goal: Enhance CPS Energy's reputation, satisfaction and revenue through better employee engagement and positive customer experiences

FY2025 Milestones	Status	Updates
Target outreach and messaging by customer preference	Completed	Providing targeted on-going information to Bexar County for customers needing assistance
Create Customer Experience (CX) Championship Team <sup>1</sup>	On Track	Issued Request for Proposal (RFP) for Customer Experience Strategic Consultant
Expand customer equity programs qualification and enrollment approach	Completed	<ul> <li>The Affordability Discount Program (ADP) received Board &amp; Council approval to increase the Federal Poverty Level (FPL) income qualifier from 125% to 150% from 6/1/24 – 6/1/26</li> </ul>
Enhance customer offerings and service offerings	On Track	<ul> <li>Added Weatherization Repair Assistance Program (WRAP) to help customers with small home repairs to improve energy efficiency. Funded by the City of San Antonio and other government sources</li> </ul>

FY2025														
Q1			Q2		Q3		Q4			FY2026	FY2027	FY2028		
F	M	A	M	J	J	A	S	0	N	D	J			
<del></del>					Complete	Resident	tial and Co	ommercial	Segment	ation and	mapping c	of Customer Journey		
<del></del>											Identi	fy Requirements in Evolve for CX	Improvements	
4	Fetah	lich a Cuc	tomer Evr	parianca (	CX) Cham	nionshin '	Team and	define CY	and set (	e alcon 2°	nd metrics			
	LStab	iisii a Gus	LOTTIET EXP	renence (	CA) Chain	pionsnip	realif allu	define CX	and set c	o guais a	na metrics			
					_	<u> </u>		Increase E	mployee,	Stakehol	der and Co	mmunity Communication		
											Ente	New Products / Comissions / P.		
											Enn	ance New Products / Services / Ra	ates	

<sup>1</sup> New milestone added 25

# FY2025 ENTERPRISE MEASURE SUMMARY CDS AS OF JULY 31, 2024

Unrecoverable At Risk			Risk	On Ti	ack	Total Enterprise Measures
1	12.5%	1	12.5%	6	75.0%	8

	FY2025 ENTERPRISE MEASURE OUTLIERS						
	Average Customer Outage Duration (System Average Interruption Duration Index – SAIDI)						
Unrecoverable	Safety Performance (Enterprise Recordable Incident Rate)						

SAIDI continues to be At Risk of achieving its year-end target. Mitigations are in place to impact positive performance

Safety Performance (RIR) changed from 'On Track' to 'Unrecoverable'.

# **ELECTRIC SALES**BY CUSTOMER SEGMENT – JULY FY2025\*



Customer Sector	Sales vs. Budget	% of Total Load	% Impact on Total Usage
Residential	1.0%	48.8%	0.5%
Churches & Services	7.6%	6.1%	0.5%
Manufacturing	9.0%	1.7%	0.2%
Retail	5.4%	4.8%	0.3%
<b>Educational Services</b>	6.9%	4.2%	0.3%
<b>Hotel &amp; Food Services</b>	3.6%	4.2%	0.2%
Other**	1.3%	30.2%	0.2%
Total System		100.0%	2.2%

<sup>\*</sup>Billed July actual performance to Plan.

<sup>\*\*</sup>Other sector includes other commercial sectors, data centers, food & wood product manufacturing, municipals, lighting, etc.

# **ELECTRIC SALES**BY CUSTOMER SEGMENT – YTD FY2025\*



Customer Sector	Sales vs. Budget	% of Total Load	% Impact on Total Usage
Residential	0.0%	43.4%	0.0%
<b>Churches &amp; Services</b>	2.9%	6.4%	0.2%
Manufacturing	2.4%	2.2%	0.1%
Retail	2.4%	5.0%	0.1%
<b>Educational Services</b>	3.1%	4.8%	0.2%
<b>Hotel &amp; Food Services</b>	2.7%	4.3%	0.1%
Other**	-0.1%	33.9%	0.0%
Total System		100.0%	0.7%

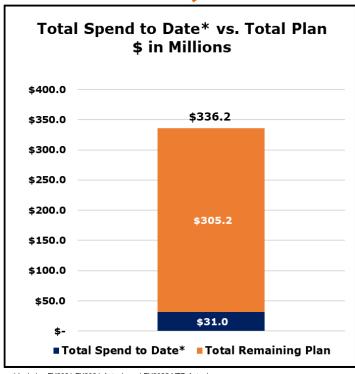
<sup>\*</sup>Billed July actual YTD performance to Plan.

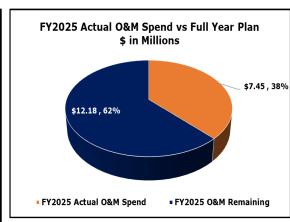
<sup>\*\*</sup>Other sector includes other commercial sectors, data centers, food & wood product manufacturing, municipals, lighting, etc.

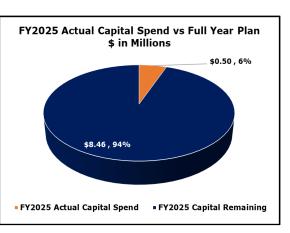
## **JOIVE FINANCIAL SUMMARY**



#### **AS OF JULY 31, 2024**







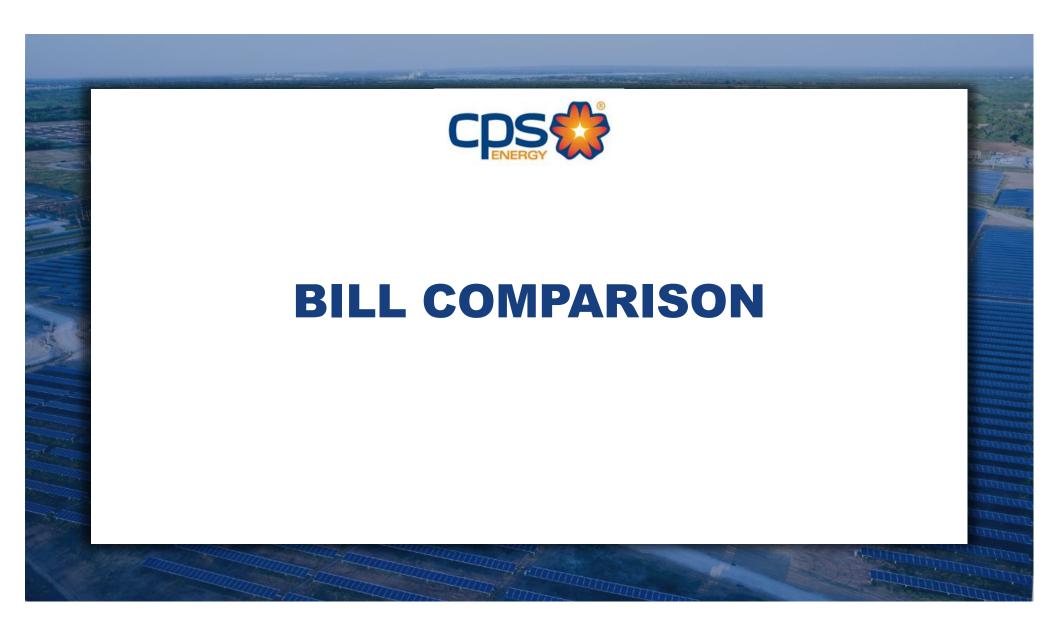
FY2025 O&M & Capital Spend							
\$ in Millions Actual Spend Full Year Plan Variance							
O&M	\$7.45	\$19.63	(\$12.18)				
Capital	\$0.50	\$8.96	(\$8.46)				
Total	\$7.95	\$28.59	(\$20.64)				

Oracle has been selected as the ERP vendor. Evolve initiatives continue to move forward.

<sup>\*</sup> Includes FY2021-FY2024 Actuals and FY2025 YTD Actuals

<sup>(1)</sup> Visuals do not include any adjustments for contingencies.
(2) Visuals include all EVOLVE initiatives. ERP is the largest effort within EVOLVE.

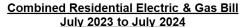
<sup>(3)</sup> Total estimate informed by current known variables, to be refined based on future organizational, technology and market conditions.



## **RESIDENTIAL BILL IMPACT**



#### **JULY FY2025 VS. JULY FY2024**



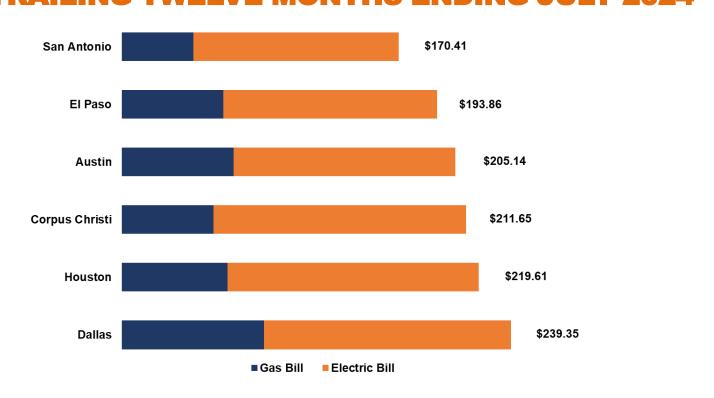


AVERAGE RESIDENTIAL USAGE							
<u>July</u> <u>July</u> <u>Variance</u> <u>2023</u> <u>2024</u>							
Electric (kWh)	1,639	1,396	-243				
Gas (CCF)	10	9	-1				

Bills are lower year-over-year primarily due to lower electric usage.

# TEXAS CITIES COMBINED RESIDENTIAL BILL COMPARISON TRAILING TWELVE MONTHS ENDING JULY 2024





<u>¢/kWh</u>	<u>\$/MCF</u>
12.6	8.81
13.2	12.47
13.6	13.75
15.5	11.28
15.5	12.98
15.2	17.50

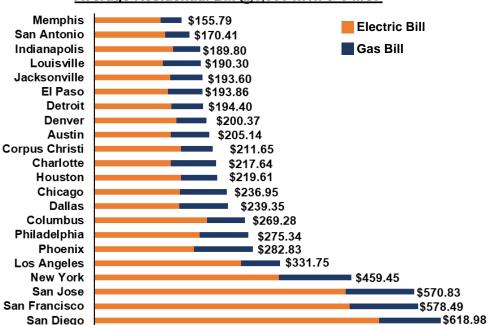
1,000 kWh & 5 MCF

Note: Deregulated markets electric data from powertochoose.org (Term 12 mos.; 4&5 star rated REPs). San Antonio is the only city that has a single electric & gas provider.

# TOP 20 & TX CITIES RESIDENTIAL BILL COMPARISON TRAILING TWELVE MONTHS ENDING JULY 2024



#### Average Residential Bill @1,000 kWh & 5 MCF



	Largest Cities @1,000 kWh & 5 MCF							
City	¢/kWh	\$/MCF	Electric Bill	Gas Bill	Total Bill			
Memphis	11.9	7.37	\$118.94	\$36.85	\$155.79			
San Antonio	12.6	8.81	\$126.38	\$44.03	\$170.41			
Indianapolis	14.1	9.81	\$140.77	\$49.03	\$189.80			
Louisville	12.3	13.47	\$122.93	\$67.37	\$190.30			
Jacksonville	13.6	11.49	\$136.15	\$57.45	\$193.60			
El Paso	13.2	12.47	\$131.52	\$62.34	\$193.86			
Detroit	13.8	11.23	\$138.26	\$56.14	\$194.40			
Denver	14.7	10.76	\$146.57	\$53.80	\$200.37			
Austin	13.6	13.75	\$136.41	\$68.73	\$205.14			
Corpus Christi	15.5	11.28	\$155.27	\$56.38	\$211.65			
Charlotte	13.6	16.24	\$136.42	\$81.22	\$217.64			
Houston	15.5	12.98	\$154.72	\$64.89	\$219.61			
Chicago	15.3	16.88	\$152.57	\$84.38	\$236.95			
Dallas	15.2	17.50	\$151.86	\$87.49	\$239.35			
Columbus	20.1	13.58	\$201.38	\$67.90	\$269.28			
Philadelphia	18.8	17.41	\$188.31	\$87.03	\$275.34			
Phoenix	17.8	21.01	\$177.77	\$105.06	\$282.83			
Los Angeles	26.2	14.02	\$261.65	\$70.10	\$331.75			
New York	33.0	25.85	\$330.18	\$129.27	\$459.45			
San Jose	44.9	24.45	\$448.58	\$122.25	\$570.83			
San Francisco	45.6	24.45	\$456.23	\$122.26	\$578.49			
San Diego	50.9	22.09	\$508.54	\$110.44	\$618.98			

Note: Based on an average of 1,000 kWh/month & 5 MCF/month; Bills reflect 12-month average pricing from August 2023 through July 2024 in all markets.